



# COUNCIL

## Agenda and Reports

for the meeting on

Tuesday, 28 April 2026

at 7.00 pm

in the Council Chamber, Adelaide Town Hall

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Our Adelaide.  
**Bold.**  
**Aspirational.**  
**Innovative.**

Members: The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith (Presiding)  
Deputy Lord Mayor, Councillor Noon  
Councillors Abrahamzadeh, Cabada, Couros, Davis, Freeman, Giles, Maher, Martin,  
Dr Siebentritt and Snape

## Agenda

Item	Pages
<b>1. Acknowledgement of Country</b> The Lord Mayor will state:  ‘Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.  And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.’	
<b>2. Acknowledgement of Colonel William Light</b> The Lord Mayor will state:  ‘The Council acknowledges the vision of Colonel William Light in determining the site for Adelaide and the design of the City with its six squares and surrounding belt of continuous Park Lands which is recognised on the National Heritage List as one of the greatest examples of Australia’s planning heritage.’	
<b>3. Prayer</b> The Lord Mayor will state:  ‘We pray for wisdom, courage, empathy, understanding and guidance in the decisions that we make, whilst seeking and respecting the opinions of others.’	
<b>4. Pledge</b> The Lord Mayor will state:  ‘May we in this meeting speak honestly, listen attentively, think clearly and decide wisely for the good governance of the City of Adelaide and the wellbeing of those we serve.’	
<b>5. Memorial Silence</b> The Lord Mayor will ask all present to stand in silence in memory of those who gave their lives in defence of their Country, at sea, on land and in the air.	
<b>6. Apologies and Leave of Absence</b> Nil	
<b>7. Confirmation of Minutes - 14/4/2026</b> That the Minutes of the meeting of the Council held on 14 April 2026, be taken as read and be confirmed as an accurate record of proceedings.  View public <a href="#">14 April 2026</a> Minutes.	

<b>8.</b>	<b>Declaration of Conflict of Interest</b>	
<b>9.</b>	<b>Deputations</b>	
	Granted at time of Agenda Publication – 24/4/2026	
	Nil	
<b>10.</b>	<b>Petitions</b>	
	<b>10.1</b> Petition - Kingston Terrace Bus Stops	5 - 7
	<b>Recommendation/Advice from Committee/s</b>	
<b>11.</b>	<b>Recommendations of the Audit and Risk Committee 17 April 2026</b>	8 - 10
<b>12.</b>	<b>Recommendations of the City Finance and Governance Committee - 21 April 2026</b>	11 - 59
<b>13.</b>	<b>Recommendations of the Infrastructure and Public Works Committee - 21 April 2026</b>	60 - 66
<b>14.</b>	<b>Recommendations of the Special City Finance and Governance Committee – 28 April 2026</b>	
	<i>To be tabled</i>	
<b>15.</b>	<b>Reports for Council (Chief Executive Officer's Reports)</b>	
	<b>15.1</b> Council representative on AEDA Board Selection Panel	67 - 69
	<b>15.2</b> Support for People Sleeping Rough during Extreme Weather: Code Red and Code Blue	70 - 77
<b>16.</b>	<b>Lord Mayor's Reports</b>	
<b>17.</b>	<b>Councillors' Reports</b>	
	<b>17.1</b> Reports from Council Members	78 - 80
<b>18.</b>	<b>Motions on Notice</b>	
	<b>18.1</b> Councillor Martin - MoN - City of Adelaide Priorities for State Government Funding	81 - 82
	<b>18.2</b> Councillor Siebentritt - MoN - Sustainability design prize	83 - 84
	<b>18.3</b> Deputy Lord Mayor, Councillor Noon - MoN - Residential Growth, Liveability and Governance in Apartment and Complex Living	85 - 86
	<b>18.4</b> Deputy Lord Mayor, Councillor Noon - MoN - Torrens Lake Rehabilitation – Hydro2050™ Proposed Trial Program	87 - 88
<b>19.</b>	<b>Motions without Notice</b>	
<b>20.</b>	<b>Questions on Notice</b>	
	<b>20.1</b> Councillor Martin - QoN - Rates New Developments	89
	<b>20.2</b> Councillor Martin - QoN - Adelaide Fashion Week	90
	<b>20.3</b> Councillor Martin - QoN - Lohrman Street	91
	<b>20.4</b> Councillor Freeman - QoN - Resident Voice in Decision-Making	92
<b>21.</b>	<b>Questions without Notice</b>	
<b>22.</b>	<b>Exclusion of the Public</b>	93 - 97
	In accordance with sections 90(2),(3) and (7) of the <i>Local Government Act 1999 (SA)</i> Council will consider whether to discuss in confidence the reports contained within section 23, 24 and 25 of this Agenda.	

**Confidential Recommendation/Advice from Committee/s**

- |            |  |           |
|------------|--|-----------|
| <b>23.</b> | Confidential Recommendations of the Audit and Risk Committee - 17 April 2026<br>[s 90(3) (i)]                        | 98 - 99   |
| <b>24.</b> | Confidential Recommendations of the City Finance and Governance Committee –<br>21 April 2026 [s 90(3) (b), (d), (j)] | 100 - 140 |
| <b>25.</b> | Confidential Recommendation of the Infrastructure and Public Works Committee –<br>21 April 2026 [s 90(3) (b), (d)]   | 141 - 157 |
| <b>26.</b> | <b>Closure</b>   |           |

# Petition - Kingston Terrace Bus Stops

Tuesday, 28 April 2026  
Council

Strategic Alignment - Our Corporation

**Program Contact:**  
Rebecca Hayes, Associate  
Director Governance & Strategy

Public

**Approving Officer:**  
Michael Sedgman, Chief  
Executive Officer

## EXECUTIVE SUMMARY

This report presents a petition for Council to receive. The petition asks Council to:

**'IN ORDER TO**

- a. enlarge the coverage of the Free Bus service to include residents of the lower Kingston Terrace and Stanley Street area, and
- b. preserve and protect the amenity and natural beauty of Kingston Terrace, particularly the Nantu Wama Park Land frontage and its much loved natural edge.

**THE PETITIONERS RESPECTFULLY REQUEST THAT**

- 1. Bus Stop 5 (North side only) be removed from its site near the Kingston Lefevre intersection and re-sited, as Stop 5A, 250 metres east, down hill, on Kingston Terrace at the Jerningham Street corner, and
- 2. the re-sited Bus Stop 5 be rebuilt disability compliant.'

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## RECOMMENDATION

THAT COUNCIL

- 1. Receives the petition containing 88 valid signatories, distributed as a separate document to Item 10.1 on the Agenda for the meeting of the Council held on 28 April 2026.
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## IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	<b>Strategic Alignment – Our Corporation</b> Presentation of petitions align with the Strategic Plan Key Action to listen and respond to our community, embedding their perspective to support decision-making
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Petition presented for receipt in accordance with the <i>Local Government (Procedures at Meetings Regulations 2013</i> (SA) and the Council's Code of Practice for Meeting Procedures.
Opportunities	Not as a result of this report
25/26 Budget Allocation	Not as a result of this report
Proposed 26/27 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
25/26 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

## DISCUSSION

1. A petition containing 88 petitioners was received seeking the following action:

### 'IN ORDER TO

- a. enlarge the coverage of the Free Bus service to include residents of the lower Kingston Terrace and Stanley Street area, and
- b. preserve and protect the amenity and natural beauty of Kingston Terrace, particularly the Nantu Wama Park Land frontage and its much loved natural edge.

### THE PETITIONERS RESPECTFULLY REQUEST THAT

1. Bus Stop 5 (North side only) be removed from its site near the Kingston Lefevre intersection and re-sited, as Stop 5A, 250 metres east, down hill, on Kingston Terrace at the Jerningham Street corner, and
2. the re-sited Bus Stop 5 be rebuilt disability compliant.'
2. The Chief Executive Officer must ensure the petition is placed on the agenda for the next ordinary meeting of Council. The original petition will be distributed to all Council Members separately.
3. Members of the public may seek a copy of the original petition upon written request to the Chief Executive Officer.
4. The petition has been considered pursuant to regulation 10 of the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* (the Regulations) and in accordance with the requirements of the Code of Practice for Meeting Procedures, the petition meets the requirements.
5. Petitioners represented the following geographical locations:
  - 5.1. North Adelaide 5006: 88 signatories
6. The petition is presented for Council to receive, with 60 valid signatories.

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## ATTACHMENTS

Petition distributed separately to Lord Mayor and Councillors

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- END OF REPORT -

## Recommendations of the Audit and Risk Committee 17 April 2026

Strategic Alignment - Our Corporation

Public

**Program Contact:**

Rebecca Hayes, Associate  
Director Governance & Strategy

**Approving Officer:**

Anthony Spartalis, Chief  
Operating Officer

### EXECUTIVE SUMMARY

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference. The Committee acts to facilitate informed decision making in relation to the discharge of Council's legislative responsibilities and duties.

The Audit and Risk Committee is required to report to Council after every meeting.

This report presents the outcomes of the Audit and Risk Committee meeting of 17 April 2026 ([Link 1](#)).

The Audit and Risk Committee resolved to present recommendations and advice on the following matters to Council for Council determination:

- Annual Terms of Reference Review

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### RECOMMENDATION

1. **Recommendation 1** – Item 7.2 - Annual Terms of Reference Review

THAT COUNCIL

1. Adopts the Audit and Risk Committee Terms of Reference as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026.
2. Authorises the Chief Executive Officer or delegate to make any necessary typographical or syntactical amendments to the Terms of Reference for the Audit and Risk Committee as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026.



# DISCUSSION

1. The Audit and Risk Committee met on Friday, 17 April 2026 and considered the following items:
  - 1.1. 2026 Election Legislative Reforms
  - 1.2. Draft 2026/27 Business Plan and Budget – Update
  - 1.3. Audit and Risk Committee Self-Assessment Results
  - 1.4. Annual Terms of Reference Review
  - 1.5. Activity of Strategic Risk and Internal Audit Group [S90(3) (i)]
2. The public component of the Agenda with reports for the meeting can be viewed at [Link 1](#)
3. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.

## Resolutions of the Committee

4. Item 6.2 - Draft 2026/27 Business Plan and Budget – Update  
THAT THE AUDIT AND RISK COMMITTEE
  1. Notes the update of the development of the Draft 2026/27 Business Plan and Budget as presented in Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026 and provides the following feedback:
    - 1.1. The Audit and Risk Committee commends Council Administration on the approach that the potential inflation forecast of 3.5% is not being applied across the board, but is being applied in a measured way that is fairer from a cost absorption and a rates increase perspective.
5. Item 7.1 - Audit and Risk Committee Self-Assessment Results  
THAT THE AUDIT AND RISK COMMITTEE
  1. Notes the results of the Audit and Risk Committee Self-Assessment 2026 as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026.
6. Item 7.2 - Annual Terms of Reference Review  
THAT THE AUDIT AND RISK COMMITTEE RECOMMENDS THAT COUNCIL  
THAT COUNCIL
  1. Adopts the Audit and Risk Committee Terms of Reference as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026.
  2. Authorises the Chief Executive Officer or delegate to make any necessary typographical or syntactical amendments to the Terms of Reference for the Audit and Risk Committee as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026.
7. Item 12.1 – Activity of Strategic Risk and Internal Audit Group  
THAT THE AUDIT AND RISK COMMITTEE
  1. Notes the report will be provided to the next meeting of the Council as part of the confidential report of the Audit and Risk Committee.
  2. In accordance with Section 91 (7) & (9) of the *Local Government Act 1999* (SA) and on the grounds the Item 12.1 [Activity of Strategic Risk and Internal Audit Group] listed on the Agenda for the meeting of the Audit and Risk Committee held on 17 April 2026 was received, discussed and considered in confidence pursuant to Section 90 (3) (i) of the *Local Government Act 1999* (SA) this meeting of the Audit and Risk Committee, do order that:
    - 2.1. The resolution becomes public information and is included in the Minutes of this meeting.
    - 2.2. The report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2032.
    - 2.3. The confidentiality of this matter be reviewed in December 2026.

- 2.4. The Chief Executive Officer or delegate authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

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## DATA AND SUPPORTING INFORMATION

**Link 1** - [Agenda for Audit and Risk Committee on Friday, 17th April, 2026, 9.00 am - City of Adelaide](#)

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## ATTACHMENTS

Nil

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- END OF REPORT -

Tuesday, 28 April 2026  
Council

## Recommendations of the City Finance and Governance Committee – 21 April 2026

Strategic Alignment – Our Corporation

Public

**Program Contact:**

Rebecca Hayes, Associate Director Governance and Strategy

**Approving Officer:**

Anthony Spartalis, Chief Operating Officer

## EXECUTIVE SUMMARY

The City Finance and Governance Committee considered the following Items at its meeting held on 21 April 2026 and resolved to present to Council the following recommendations for Council determination:

- Item 7.1 – Outdoor Dining Report
- Item 7.2 – Draft 2026/27 Business Plan & Budget - Operating Budget
- Item 7.3 - 2025/26 Q4 Quarterly Forward Procurement Report

## RECOMMENDATION

1. **Recommendation 1** – Item 7.1 - Outdoor Dining Report

THAT COUNCIL:

1. Notes the report and intention to alter the Outdoor Dining Guidelines to offer multi-year permits from 1 September 2026.
2. Approves the following changes to the 2026/27 outdoor dining fees as part of the draft 2026/27 Annual Business Plan and Budget:
  - 2.1. Removal of the 'Transfer of Permit' fee, currently \$131.50 per permit.
  - 2.2. Offering the first 12 months as fee-free for outdoor dining in new locations, or locations that have not had outdoor dining in place for more than 12 months.
  - 2.3. Offering the first 12 months as fee-free to all businesses with fixed furniture including screens, that transition to moveable furniture, consistent with the outdoor dining transition policy.

2. **Recommendation 2** – Item 7.2 - Draft 2026/27 Business Plan & Budget - Operating Budget

THAT COUNCIL:

1. Notes Administration's responses to the list of further budget savings suggested since the 23 May 2026 CEO Briefing, outlined in Attachment A of Item 7.2, on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026.
2. Endorses the annual priorities, as outlined within the 'Our Strategies and Plans' in Attachment B of Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, for the development of the Draft 2026/27 Business Plan and Budget for the purpose of public consultation.
3. Endorses the operating budgets and program plans (inclusive of service changes) and Strategic Projects, as outlined within the 'Our Programs and Projects' in Attachment B of Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, for

the development of the Draft 2026/27 Business Plan and Budget for the purpose of public consultation.

3. **Recommendation 3** – Item 7.3 - 2025/26 Q4 Quarterly Forward Procurement Report

THAT COUNCIL:

1. Notes the procurement activity set out in Attachment A to Item 7.3 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, which will be released to the market during Quarter 4 of the 2025/26 financial year.

# DISCUSSION

1. The City Finance and Governance Committee met at a meeting of the Committee on Tuesday 21 April 2026. The Agenda with public reports for the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
3. The following matters were the subject of deliberation:

3.1. Item 7.1 – Outdoor Dining Report

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. Notes the report and intention to alter the Outdoor Dining Guidelines to offer multi-year permits from 1 September 2026.
2. Approves the following changes to the 2026/27 outdoor dining fees as part of the draft 2026/27 Annual Business Plan and Budget:
  - 2.1. Removal of the 'Transfer of Permit' fee, currently \$131.50 per permit.
  - 2.2. Offering the first 12 months as fee-free for outdoor dining in new locations, or locations that have not had outdoor dining in place for more than 12 months.
  - 2.3. Offering the first 12 months as fee-free to all businesses with fixed furniture including screens, that transition to moveable furniture, consistent with the outdoor dining transition policy.

Original Recommendation as Printed in the CFG Committee Agenda

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. *Notes the report and intention to alter the Outdoor Dining Guidelines to offer multi-year permits from 1 September 2026.*
2. *Approves the following changes to the 2026/27 outdoor dining fees as part of the draft 2026/27 Annual Business Plan and Budget:*
  - 2.1. *Removal of the 'Transfer of Permit' fee, currently \$131.50 per permit.*
  - 2.2. *Offering the first 12 months as fee-free for outdoor dining in new locations, or locations that have not had outdoor dining in place for more than 12 months.*
  - 2.3. *Discounting the fee rate for businesses located in lower pedestrian areas to 50% of the standard outdoor dining rate, using the existing zoning boundaries.*

3.2. Item 7.2 – Draft 2026/27 Business Plan & Budget - Operating Budget

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. Notes Administration's responses to the list of further budget savings suggested since the 23 May 2026 CEO Briefing, outlined in Attachment A of Item 7.2, on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026.
2. Endorses the annual priorities, as outlined within the 'Our Strategies and Plans' in Attachment B of Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, for the development of the Draft 2026/27 Business Plan and Budget for the purpose of public consultation.
3. Endorses the operating budgets and program plans (inclusive of service changes) and Strategic Projects, as outlined within the 'Our Programs and Projects' in Attachment B of Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, for the development of the Draft 2026/27 Business Plan and Budget for the purpose of public consultation.

For ease, Attachments A and B, relating to Recommendation 2, Item 7.2, have been included at the end of this recommendation report.

3.2. Item 7.3 – 2025/26 Q4 Quarterly Forward Procurement Report

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL  
THAT COUNCIL:

1. Notes the procurement activity set out in Attachment A to Item 7.3 on the Agenda for the meeting of the City Finance and Governance Committee held on 21 April 2026, which will be released to the market during Quarter 4 of the 2025/26 financial year.

For ease, Attachments A, relating to Recommendation 3, Item 7.3, have been included at the end of this recommendation report.

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## DATA AND SUPPORTING INFORMATION

**Link 1** – City Finance and Governance Committee Agenda

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## ATTACHMENTS

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- END OF REPORT -

**Attachment A**

*Suggested budget savings list (Cr Cabada 23 March 2026)*

*Summarised Program advice*

**Councillor Cabada - suggested CoA budget savings**

Suggested Cuts (\$'000)	Budget	Advice
City Living Program	100	<p><b><i>Budget removal not recommended</i></b></p> <p>Improving liveability of the city and North Adelaide, and understanding investor sentiment, are crucial in encouraging residential development. In addition, residential development bolsters local consumer demand, which underpins thriving retail and service industries in the city.</p> <p>The four practical deliverables (City Living Barriers &amp; Opportunities Study; City Living Index (public-facing); Developer / Investor Forum / Roundtable; Family-Friendly City Living Communication Tool) support efforts to grow CoA population in accordance with the CoA Strategic Plan 2024-2028, City Plan 2036, the Housing Strategy, the Economic Development Strategy and the AEDA Charter.</p>
Parking Communication Upgrade	150	<p><b><i>Budget removal not recommended</i></b></p> <p>Customers report confusion about parking controls. This pilot project expects to improve both compliance and customer satisfaction outcomes. It has been devised in consideration of feedback and interest from Councillors on this issue. The project introduces website improvements and an interactive parking map to assist customers.</p>
Tree Martin 26/27 Roosting Season	200	<p><b><i>Already removed from the draft budget following CEO Briefing, 7 February 2026.</i></b></p> <p>Costs associated with Tree Martins management and associated operational activities will be addressed through the quarterly review process.</p> <p>It is important to note that because Tree Martins are a “protected animal” under the National Parks and Wildlife Act 1972 (SA), it is very likely that any management decision made by Council for the 2026-27 roosting will have associated operational costs.</p> <p>Before the end of the 2025-26 FY, Administration will report observational data obtained during the 2025-26 roosting season and submit a long-term Tree Martin Management Plan to Council for consideration.</p>

AI-Driven Solutions for Enhanced City Services and Workforce Efficiency	250	<b>Budget removal not recommended</b> This funds the implementation of Co-Pilot (associated with Microsoft Licencing), to unlock expected AI-related operating efficiencies. Integrated AI tools have become a standard tool for large service organisations, underpinning efficiency and effectiveness gains. Indicative CoA modelling suggests that if this Co-Pilot implementation saves even 5 minutes per employee per day (which AI tools undoubtedly could) the investment would pay for itself.
On-Street Parking Communication	150	<b>[Removed from consideration - duplicate of Parking Communication Upgrade item above]</b>
New position - On-street Parking Support Coordinator (FTE:1.0/L5)	136	<b>Budget removal not recommended</b> An additional On-street Parking Support Coordinator will allow the backlog of parking control reviews to be managed. In the 2025 calendar year 94 community and developer requests for changes to parking controls were received but only about two thirds could be completed leaving one third outstanding. Due to the number of requests, the typical timeframes to review and assess permanent parking change requests is currently unacceptably high (9 months and continues to increase), and makes proactive parking reviews impossible.
New Position - Senior Transport Engineer (FTE: 1.0 / L8)	179	<b>Budget removal not recommended</b> An additional Senior Transport Engineer resource is required to meet demand in the planning, design and delivery of asset renewals (approximately \$41.23 million on average each year) and asset improvements and upgrades to the City of Adelaide's transportation infrastructure (total asset value of approximately \$1.14 billion). Risks not filling this role include delays to planned renewals and upgrades; delivery which is legislatively non-compliant or sub-standard; cost over-runs; increased customer enquiries and complaints related to transportation infrastructure.
Infrastructure Program PAA Support Resource	78	<b><i>This item has already been removed from the operating budget and capitalised.</i></b>
People Data and Systems Administrator	164	<b>Budget removal not recommended</b> Council has invested significantly in developing a workforce management system to more efficiently and effectively manage labour intensive workforce issues including recruiting. An additional FTE is required to deliver the efficiency savings expected from the new system, and enable ongoing support and enhancement of the system.
<b>Total</b>	<b>1,407</b>	



## Our Strategies and Plans

### Business Plan Priorities

Our Community

Our Environment

Our Economy

Our Places

Our Corporation

## Business Plan Priorities

To ensure the delivery of the Strategic Plan's long-term vision and the short-term actions and measures, it is essential to embed these into the everyday business of Council, which is achieved annually through the Business Plan and Budget. This process also allows Council to identify our Key Actions from our 2024–2028 Strategic Plan to prioritise for the year ahead.

Our planning approach and commitments alongside the identified financial principles ensure that we are able to plan, budget and report on the 2026/27 Business Plan and Budget in alignment with the Strategic Plan, community expectations and operational challenges and opportunities.

To support our planning, we will focus on:

- Demonstrating bold capital city leadership and robust governance with community at the heart of our decisions
- Building strategic relationships and partnerships to improve access to funding opportunities that support community outcomes and encourage investment and development
- Investing in meaningful and authentic community engagement to build trusting relationships
- Focusing on continuous improvement and efficiencies in the planning and delivery of services, programs and assets, based on community need and meeting Council's strategic intent
- Pursuing revenue opportunities and grants which reduce the reliance on rates and improve our procurement lifecycle
- Undertaking research and collecting data, to ensure we are continuously understanding the environment we are working in and to be able to inform decision making and planning outcomes
- Presenting our plan and budget through our organisational structure (articulated Program Overviews within this document).

**A summary of our 2026/27 Business Plan, including Annual Priorities, aligned to the Strategic Plan aspirations, is presented on the following pages.**

## Our Community – vibrant, connected and Inclusive

Drive affordable, safe and quality housing outcomes that attract and retain residents in our city.

An interesting and engaging place to live, learn and visit.

An inclusive, equitable and welcoming community where people feel a sense of belonging.

### Action to Prioritise

- Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport
- Elevate the City’s reputation for exceptional and unique arts and cultural experiences by encouraging and providing arts, culture and events partnerships, grants and sponsorship opportunities

### Strategic Projects that deliver on this aspiration:

- Adelaide Central Market Expansion Operational Preparedness
- City Activation
- City Community Grants
- Homelessness Strategy Implementation
- City of Adelaide Community Charter Implementation
- Market Expansion Art Project (Internal Spaces)
- Stretch Reconciliation Action Plan 2024-2027 Implementation
- Social Planning Homelessness and Adelaide Zero Project Resourcing

### Measures within our Strategic Plan to deliver in 2026/27:

- Develop a target for increasing participation in arts, events and cultural experiences facilitated or supported by the City of Adelaide
- Develop a target to increase the number of Aboriginal and Torres Strait Islander-led community reconciliation activities
- Promote multicultural events and activities in our city
- Attract investment to deliver 600 affordable rental properties by 2028 in line with Council’s Housing Strategy
- Increase the diverse opportunities for volunteer participation in line with the Volunteer Australia national Standards
- Increase the use of the City of Adelaide or State Government incentive schemes or grants to increase diversity in housing, public realm, sustainability and community facilities in line with Council’s Housing Strategy
- Amplify Adelaide’s status as a UNESCO City of Music

## Our Environment – Resilient, protected and sustainable

Leads as a Low Carbon Emissions City.

A sustainable city where climate resilience is embedded in all that we do.

The status, attributes and character of our green spaces and the Park Lands are protected and strengthened.

### Action to Prioritise

- Continue the support for the Kadaltilla/ Adelaide Parklands Authority Subsidiary and the delivery of the Kadaltilla Charter and Business Plans
- Lead and advocate for the environmental value, productivity, quality and biodiversity of the Park Lands, squares, open space and streetscapes

### Strategic Projects that deliver on this aspiration:

- Climate impact assessment for the Adelaide Park Lands
- Integrated Climate Strategy EV Charging
- Integrated Climate Strategy Food organics high-rise - pilot
- Kerbside waste audit
- National Heritage Management Plan First Nations Heritage
- SA Power Networks (SAPN) Luminaire Upgrades

### Measures within our Strategic Plan to deliver in 2026/27:

- Achieve net increase in biodiversity, habitats, and ecosystems health within the City of Adelaide by 2030.
- Deliver the Adelaide Park Lands Management Strategy
- Develop a target to increase green infrastructure in our assets to support and enhance our environment
- Develop a target to increase green spaces to support our environment
- Support 40% tree canopy cover by 2035
- Support the community to reduce their climate impact through the new City of Adelaide Climate Strategy

## Our Economy – Growing, innovative and responsive

Adelaide’s unique experiences and opportunities attract visitors to our city.

Achieve a critical mass of jobs and investment and attract and retain businesses by growing a dynamic, holistic economy.

Council is driving development opportunities for our community via diverse commercial activities.

### Action to Prioritise

- Continue the support for the Adelaide Central Market Authority (ACMA) Subsidiary and the delivery of the ACMA Charter and Business Plans
- Continue the support for the Adelaide Economic Development Agency (AEDA) Subsidiary and the delivery of the AEDA Charter and Business Plans

### Strategic Projects that deliver on this aspiration:

- City Brand Development
- Investment Attraction Program
- Rundle Mall 50th Anniversary

### Measures within our Strategic Plan to deliver in 2026/27:

- Support the delivery of the key actions of the AEDA Strategic Plan to support investors, emerging sectors, entrepreneurs and business owners to be successful, innovative and responsive to a changing business environment
- Council and AEDA to partner with key stakeholders to progress economic development and growth outcomes across all sectors in the City to increase city contribution to Gross State Product
- Increase spending across the city
- Support the delivery of key actions of ACMA
- Deliver marketing and promotion strategies to share Adelaide's unique attributes and emerging opportunities
- Increase the number of people who visit the City from 2.1 million to 2.5 million by 2028 through local, interstate and international visitation
- Increase the use of social enterprises and Aboriginal Torres Strait Islander owned businesses through City of Adelaide procurement

## Our Places – Interesting, purposeful and safe

Community Assets are adaptable and responsibly maintained.

Encourage bold, interesting and purposeful development that supports the changing needs of our community and city.

Create safe, inclusive and healthy places for our community.

### Action to Prioritise

- Maintain and improve disability, LGBTQIA+ and vulnerable or minority group access and inclusion
- Work with partners to support safer road user behaviour

### Strategic Projects that deliver on this aspiration:

- Adaptive Reuse City Housing Initiative
- Bridge Maintenance Program
- Delivering the Planning and Design Code Amendment Program 23-26 (Yr 2)
- Disability Access and Inclusion Plan 2024-2028 Implementation
- Economic Development Strategy Implementation
- Integrated Transport Strategy Implementation
- Integrated Transport Strategy - Kerb Side Management Policy
- Integrated Transport Strategy Implementation - Biketober
- Market Expansion Technical Services & Site Management
- Resilient Flood Planning
- Strategic Property Investigations
- Threat and Risk Assessment - Rundle Mall Precinct
- Undergrounding of Powerlines
- Vehicle Safety Barriers - Pilot

### Measures within our Strategic Plan to deliver in 2026/27:

- 15% of new dwellings are available as affordable purchase or rental to low and moderate income earners
- Achieve Disability Access compliance in all new and upgraded infrastructure
- Develop and implement an Integrated Transport Strategy and establish associated targets by 2024 that aligns to the South Australian Road Safety Strategy to 2031
- Increase the number of people who agree that the city is a welcoming and dynamic place full of rich and diverse experiences from 82% to 90%
- No loss of local heritage places and consider options to increase the 1,850 places

## Our Corporation – high performing, customer centric and bold

Effective Leadership and Governance

Exceptional Customer Experience

Financial Sustainability

People Engagement

Strategy, Value and Efficiency

Technology and Information

### Action to Prioritise

- Demonstrate bold capital city leadership and robust governance with our community at the heart of our decisions
- Work with local, national and international partners to deliver the outcomes of the Strategic Management Framework to move our city into the future

### Strategic Projects that deliver on this aspiration:

- AI-Driven Solutions for Enhanced City Services
- Archives Digitisation Project
- Corporate GIS and City Map service systems upgrade
- Council and Committee Support Officer
- Cyber Security Enhancement
- Digital Parking Improvements
- Election 2026
- Fleet Management Information System
- Fuel Management system upgrade
- Nursery and Green Waste Recycling Facility
- Workforce Management Phase 3

### Measures within our Strategic Plan to deliver in 2026/27:

- Achieve and maintain Voice of the Customer Survey scores for Customer Satisfaction and Customer Ease
- Deliver and maintain Business Systems Roadmap to support business efficiency
- Deliver Workforce Management Systems upgrades
- Grow the share of non-rates based revenue
- Increase awareness and engagement of staff through the use of better systems
- Reduce the number of items and Council decisions considered and held in confidence
- Review marketing and communications policies and practices to ensure website and social media content is reflective of current decisions, projects and services

## Our Programs

Our Organisation

2026/27 Budget

City Community Portfolio

City Infrastructure Portfolio

City Shaping Portfolio

Corporate Services Portfolio

Office of the Chief Executive

Office of the Lord Mayor



## Our Organisation

The City of Adelaide will deliver the 2026/27 Business Plan and Budget through our Organisational Structure, including our Portfolios, Offices and Subsidiaries.

Each Portfolio has key focus areas which will support our priorities for the year. A detailed view of our supported functions, strategic projects and budgets across these Programs, Subsidiaries and Offices is provided in this section.

<b>City Community</b>	<ul style="list-style-type: none"> <li>▪ Director City Community</li> <li>▪ City Culture</li> <li>▪ Customer and Marketing</li> <li>▪ Regulatory Services</li> </ul>
<b>City Infrastructure</b>	<ul style="list-style-type: none"> <li>▪ Director City Infrastructure</li> <li>▪ Infrastructure</li> <li>▪ Strategic Property and Commercial</li> </ul>
<b>City Shaping</b>	<ul style="list-style-type: none"> <li>▪ Director City Shaping</li> <li>▪ City Operations</li> <li>▪ Park Lands, Policy and Sustainability</li> <li>▪ Kadaltilla / Adelaide Park Lands Authority</li> </ul>
<b>Corporate Services</b>	<ul style="list-style-type: none"> <li>▪ Chief Operating Officer</li> <li>▪ Finance and Procurement</li> <li>▪ Governance and Strategy</li> <li>▪ Information Management</li> <li>▪ People</li> <li>▪ Adelaide Central Market Authority (ACMA)</li> <li>▪ Adelaide Economic Development Agency (AEDA)</li> </ul>
<b>Offices</b>	<ul style="list-style-type: none"> <li>▪ Office of the Chief Executive</li> <li>▪ Office of the Lord Mayor</li> </ul>

### Notes for this section:

Where shown in finances tables, the below applies:

- FTE – Full Time Equivalent (1.0) - staffing levels
- Inc. – Incomes
- Exp. – Expenditure
- Total(N) – Total (net)
- Materials and other – Materials, contracts and other expenses
- Sponsorship – Sponsorship, contributions and donations
- Depreciation – Depreciation, Amortisation and Impairment

## 2026/27 Budget

The table below provides a snapshot of the City of Adelaide's Budget for 2026/27 compared against the previous financial year, across our organisational structure and outlining the proposed Strategic (non-Capital) Projects for each Portfolio:

	2025/26 Q2 Budget		2026/27		
	\$'000	Income	Expenditure	Income	Expenditure
<b>City Community</b>					
Director City Community	-	(685)	-	(727)	
City Culture	5,524	(19,378)	5,675	(19,249)	
Customer and Marketing	1	(7,231)	1	(8,143)	
Regulatory Services	18,670	(11,171)	20,903	(12,202)	
Strategic Projects	47	(1,367)	-	(1,060)	
<b>City Infrastructure</b>					
Director City Infrastructure	-	(709)	-	(740)	
Infrastructure	200	(51,404)	-	(55,329)	
Strategic Property and Commercial	61,244	(34,500)	62,843	(36,082)	
Strategic Projects	424	(3,223)	-	(2,265)	
<b>City Shaping</b>					
Director City Shaping	-	(715)	-	(743)	
City Operations	2,935	(47,184)	3,046	(50,211)	
Park Lands, Policy and Sustainability	46	(7,889)	47	(8,289)	
Kadaltilla / Adelaide Park Lands Authority	323	(323)	359	(359)	
Strategic Projects	721	(2,499)	276	(2,452)	
<b>Corporate Services</b>					
Chief Operating Officer	-	(974)	-	(1,018)	
Finance and Procurement	142	(4,841)	150	(5,068)	
Governance and Strategy	-	(6,054)	-	(6,642)	
Information Management	38	(15,849)	35	(16,916)	
People	-	(5,082)	20	(5,731)	
Corporate Activities*	152,744	1,022	163,509	(90)	
Adelaide Central Market Authority	5,645	(6,282)	8,305	(9,028)	
Adelaide Economic Development Agency	4,528	(13,137)	4,612	(13,786)	
Strategic Projects	50	(2,175)	-	(5,164)	
<b>Offices</b>					
Office of the CEO	-	(1,501)	-	(1,554)	
Office of the Lord Mayor	-	(1,590)	-	(1,650)	
<b>Total</b>		<b>253,282</b>	<b>(244,741)</b>	<b>269,781</b>	<b>(264,498)</b>
<b>Operating Surplus/(Deficit)</b>			<b>8,541</b>		<b>5,283</b>

\* Includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management target, and capital overhead.

# City Community Portfolio

The City Community Portfolio strives to deliver exceptional experiences for our community and customers, providing opportunities for creativity, recreation and wellbeing in a city that is safe, accessible and supportive of all our communities.

The Portfolio contains: City Culture; Customer and Marketing; and Regulatory Services

### Key Focus areas

- Strategic communication that keeps our community informed
- Support safer public spaces and keep the city moving
- Community led services that increase wellbeing, social connection and active lifestyles
- City activation, events, initiatives, grants and sponsorship
- Provide brilliant customer service to all city users
- Facilitation of high-quality built form outcomes through the assessment phase.

	2025/26 Q2 Budget					2026/27			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		24,242	-	24,242	-	26,579	-	26,579
Employee Costs	196.9		-	(25,512)	(25,512)	200.6	-	(27,538)	(27,538)
Materials	-		-	(11,794)	(11,794)	-	-	(11,272)	(11,272)
Sponsorships	-		-	(909)	(909)	-	-	(926)	(926)
Depreciation	-		-	(1,617)	(1,617)	-	-	(1,645)	(1,645)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>196.9</b>		<b>24,242</b>	<b>(39,832)</b>	<b>(15,590)</b>	<b>200.6</b>	<b>26,579</b>	<b>(41,381)</b>	<b>(14,802)</b>
<b>Program Budget</b>									
Office of the Director		3.0	-	(685)	(685)		3.0	-	(727)
City Culture		68.8	5,524	(19,378)	(13,854)		70.5	5,675	(19,249)
Customer and Marketing		40.1	1	(7,231)	(7,230)		44.1	1	(8,143)
Regulatory Services		83.0	18,670	(11,171)	7,499		83.0	20,903	8,701
Strategic Projects		2.0	47	(1,367)	(1,320)		-	-	(1,060)
<b>TOTAL</b>		<b>196.9</b>	<b>24,242</b>	<b>(39,832)</b>	<b>(15,590)</b>		<b>200.6</b>	<b>26,579</b>	<b>(41,381)</b>

# City Culture

City Community Portfolio

**Strategic Plan link** Our Community, Our Places

**Creates brilliant experiences for all who choose to live in and enjoy our City. By activating and curating places and spaces, and providing opportunities for creativity, recreation, and wellbeing, we connect, support and inspire our diverse community. This draws more people to Adelaide to live, study, work and play.**

**Functions supported:**

- Adelaide Town Hall
- City Activation
- Community Centres
- Community Development & Wellbeing
- Arts and Culture
- International and Sister City Relationships
- Libraries
- Major Event Facilitation
- Place Making
- Public Art and Monuments
- Sports and Recreation Initiatives
- Volunteers

**Outputs for the year ahead**

- Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport
- Drive social change and strengthen communities through locally-led arts, cultural and recreational activities
- Elevate the City’s reputation for exceptional and unique arts and cultural experiences by encouraging and providing arts, culture and events partnerships, grants and sponsorship opportunities
- Lead and create opportunities for people to expand knowledge, learn, and master new skills
- Celebrate and elevate our community culture including the profiles of multicultural communities and create welcoming programs and services
- Support belonging through an inclusive and welcoming community that recognises diversity and enables people of all abilities living, working and visiting the city
- Create sustained, respectful, and inclusive opportunities that encourage full participation of people from diverse backgrounds in the cultural and social life of the City by ensuring our services and projects are accessible and inclusive for all.

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		5,524	-	5,524	-	5,675	-	5,675
Employee Costs	68.8		-	(9,167)	(9,167)	70.5	-	(9,859)	(9,859)
Materials	-		-	(8,085)	(8,085)	-	-	(7,219)	(7,219)
Sponsorships	-		-	(509)	(509)	-	-	(526)	(526)
Depreciation	-		-	(1,617)	(1,617)	-	-	(1,645)	(1,645)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>68.8</b>		<b>5,524</b>	<b>(19,378)</b>	<b>(13,854)</b>	<b>70.5</b>	<b>5,675</b>	<b>(19,249)</b>	<b>(13,574)</b>
<b>Activity View</b>									
Associate Director (office)	2.0		-	(381)	(381)	2.0	-	(394)	(394)
Adelaide Town Hall	5.0		3,482	(3,692)	(210)	5.0	3,987	(3,987)	-
City Experience	15.1		820	(4,381)	(3,561)	16.9	827	(4,738)	(3,911)
City Lifestyle	8.8		532	(3,005)	(2,473)	8.8	435	(3,177)	(2,742)
Creative City	12.4		155	(2,423)	(2,268)	12.4	165	(2,489)	(2,324)
Libraries	25.5		535	(5,496)	(4,961)	25.4	261	(4,464)	(4,203)
<b>TOTAL</b>	<b>68.8</b>		<b>5,524</b>	<b>(19,378)</b>	<b>(13,854)</b>	<b>70.5</b>	<b>5,675</b>	<b>(19,249)</b>	<b>(13,574)</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	2025/26 Q2 Budget					2026/27					
	\$'000	FTE	Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Aboriginal Protocol Grant	-	-	-	-	(41)	(41)	-	-	-	-	-
Adelaide's New Years Eve	-	-	65	-	(700)	(635)	-	40	-	(718)	(678)
ANZAC Day Service - March & Related Activities	-	-	-	-	(57)	(57)	-	-	-	(59)	(59)
Arts and Cultural Grants	0.2	-	-	(39)	-	(39)	-	-	-	-	-
Christmas Festival Action Plan	-	-	-	(109)	(424)	(533)	0.8	5	(103)	(532)	(630)
City Activation - West End Precinct	-	-	-	-	(53)	(53)	-	-	-	-	-
City Activation – East End Unleashed	-	-	41	-	(291)	(250)	-	-	-	-	-
City Activation - Gouger Street Precinct	-	-	-	-	(53)	(53)	-	-	-	-	-
City Activation - Hutt Street Precinct	-	-	-	-	(81)	(81)	-	-	-	-	-
City Activation - North Adelaide Precinct	-	-	-	-	(109)	(109)	-	-	-	-	-
City Activation - Precinct Support	1.0	-	-	(136)	-	(136)	1.0	42	(142)	(42)	(142)
Contestable Precinct Funding	-	-	-	-	-	-	-	-	-	(470)	(470)
Community Grants	1.0	-	-	(136)	(414)	(550)	1.0	-	(142)	(466)	(608)
DHS Community Neighborhood Development Funding - Minor Works	0.8	99	-	(97)	(2)	-	0.8	107	(103)	(4)	-
Homelessness Social and Affordable Housing	2.0	-	-	(275)	(35)	(310)	2.0	-	(286)	(35)	(321)
International Relations (Sister Cities)	-	-	-	-	(98)	(98)	-	-	-	(99)	(99)
Live Music Industry and Venues Support	-	-	-	-	(59)	(59)	-	-	-	(61)	(61)
UNESCO Adelaide City of Music Ltd Partnership	-	-	-	-	(54)	(54)	-	-	-	(54)	(54)
Winter Weekends	-	-	-	-	-	-	-	-	-	(93)	(93)
<b>TOTAL</b>	<b>5.0</b>	<b>205</b>	<b>(792)</b>	<b>(2,471)</b>	<b>(3,058)</b>	<b>5.6</b>	<b>194</b>	<b>(776)</b>	<b>(2,633)</b>	<b>(3,215)</b>	

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	2025/26 Q2 Budget					2026/27					
	\$'000	FTE	Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Australia Day Sponsorship	-	-	-	-	(100)	(100)	-	-	-	-	-
Bilingual Community Liaison Officer	1.0	-	-	(93)	-	(93)	-	-	-	-	-
City Activation	-	-	-	-	(300)	(300)	-	-	-	(450)	(450)
City Community Grants	-	-	-	-	-	-	-	-	-	(400)	(400)
Community Sports Building Redevelopment (Park 21 West)	-	-	-	-	(450)	(450)	-	-	-	-	-
DHS Grant - Volunteers Connecters Program	-	25	-	(25)	-	-	-	-	-	-	-
Future Libraries Business Case	-	-	-	-	(75)	(75)	-	-	-	-	-
Library Community Cohesion Programs	-	9	-	(9)	-	-	-	-	-	-	-
Positive Ageing Program – Pilot	-	-	-	(50)	-	(50)	-	-	-	-	-
Social Work in Libraries	-	13	-	(13)	-	-	-	-	-	-	-
Vehicle Safety Barriers - Pilot	-	-	-	-	-	-	-	-	-	(60)	(60)
<b>TOTAL</b>	<b>1.0</b>	<b>47</b>	<b>(168)</b>	<b>(947)</b>	<b>(1,068)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(910)</b>	<b>(910)</b>	

# Customer and Marketing

City Community Portfolio

**Strategic Plan link** Our Corporation

**Supports extraordinary customer experiences, celebrates our city through the delivery of creative and digital services, and enhances our reputation by promoting our achievements and initiatives.**

**Functions supported:**

- Customer Service and Advocacy
- Customer Service Process Review and Development
- Customer Sentiment Measurement
- Media and Public Relations
- Strategic Communications and Campaign Implementation

**Outputs for the year ahead**

- Continuation and expansion of the strategic communication approach that engages, informs and educates our community on our progress against key Strategic Outcomes from our Business Plan and Budget, and Strategic Plan
- Support the organisation in the production and development of proactive and engaging marketing and advertising approaches that strengthens CoA's reputation, informs our community on key CoA initiatives and celebrates our achievements
- Development of content that showcases our passionate staff and demonstrates the value we deliver to the community through our core services
- Supporting our commercial businesses through strategic marketing plans to drive revenue growth opportunities
- Support the development and delivery of data driven customer experience programs including comprehensive customer surveying, consolidation of customer services processes and closing the communications loop with customers
- Support the improvement of customer experience for residents, businesses and city users by embedding the Customer Experience Strategy and measuring success through expanded Voice of Customer and internal Service Level Agreement Programs
- Provide brilliant customer experiences through first point of contact resolution of Council enquiries and information through a variety of channels and in accordance with relevant legislative/regulatory requirements and council objectives

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	1	-	-	1	-	1	-	1
Employee Costs	40.1	-	-	(5,179)	(5,179)	44.1	-	(5,918)	(5,918)
Materials	-	-	-	(2,052)	(2,052)	-	-	(2,225)	(2,225)
Sponsorships	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-
Finance Costs	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>40.1</b>	<b>1</b>	<b>-</b>	<b>(7,231)</b>	<b>(7,230)</b>	<b>44.1</b>	<b>1</b>	<b>(8,143)</b>	<b>(8,142)</b>
<b>Activity View</b>									
Associate Director (office)	1.0	-	-	(225)	(225)	1.0	-	(253)	(253)
Customer Experience	28.1	1	1	(4,708)	(4,707)	31.1	1	(5,340)	(5,339)
Marketing & Communications	11.0	-	-	(2,298)	(2,298)	12.0	-	(2,550)	(2,550)
<b>TOTAL</b>	<b>40.1</b>	<b>1</b>	<b>-</b>	<b>(7,231)</b>	<b>(7,230)</b>	<b>44.1</b>	<b>1</b>	<b>(8,143)</b>	<b>(8,142)</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Operating Activities</b>											
N/A	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-	-	-	-	-	-

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
City of Adelaide website redevelopment	-	-	-	-	(100)	(100)	-	-	-	-	-
Digital Parking Improvements	-	-	-	-	-	-	-	-	-	(150)	(150)
<b>TOTAL</b>	-	-	-	-	(100)	(100)	-	-	-	(150)	(150)

# Regulatory Services

City Community Portfolio

**Strategic Plan link** Our Environment, Our Places

**The Regulatory Services Program facilitates safer places for all to enjoy, provides easy access for those who visit and move around our City, and makes the experience of doing business with the City of Adelaide a pleasure.**

**Functions supported:**

- Building Assessment
- Building Compliance
- Community Safety Compliance
- Environmental Health
- On-Street Parking Compliance
- Permits
- Planning Assessment

**Outputs for the year ahead**

- Facilitate high-quality built form outcomes through the assessment of Development Applications, engagement with SCAP
- Provide safe and accessible spaces through delivering legislative obligations regarding public health, building compliance, permits, on-street parking and related legislation
- Enhance the use of data in making evidence-based decisions to improve regulatory service delivery
- Deliver proactive communication which educates the community and support public safety and compliance

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		18,670	-	18,670	-	20,903	-	20,903
Employee Costs	83.0		-	(10,194)	(10,194)	83.0	-	(11,071)	(11,071)
Materials	-		-	(977)	(977)	-	-	(1,131)	(1,131)
Sponsorships	-		-	-	-	-	-	-	-
Depreciation	-		-	-	-	-	-	-	-
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>83.0</b>		<b>18,670</b>	<b>(11,171)</b>	<b>7,499</b>	<b>83.0</b>	<b>20,903</b>	<b>(12,202)</b>	<b>8,701</b>
<b>Activity View</b>									
Associate Director (office)	3.0		-	(490)	(490)	3.0	-	(526)	(526)
City Development	24.9		3,852	(3,274)	578	24.9	4,016	(3,467)	549
City Safety	13.0		538	(1,902)	(1,364)	14.0	593	(2,393)	(1,800)
On-Street Parking Compliance	42.1		14,280	(5,505)	8,775	41.1	16,294	(5,816)	10,478
<b>TOTAL</b>	<b>83.0</b>		<b>18,670</b>	<b>(11,171)</b>	<b>7,499</b>	<b>83.0</b>	<b>20,903</b>	<b>(12,202)</b>	<b>8,701</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	2025/26 Q2 Budget					2026/27					
	\$'000	FTE	Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A	-		-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
On-Street Parking Compliance											
Technology and Customer Analytics Reform		1.0	-	(152)	-	(152)	-	-	-	-	-
<b>TOTAL</b>		<b>1.0</b>	<b>-</b>	<b>(152)</b>	<b>-</b>	<b>(152)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## City Infrastructure Portfolio

**The City Infrastructure Portfolio is responsible for Council’s infrastructure assets, strives to make it easier to conduct business in our City and leads the Council’s property portfolio and commercial businesses to generate income.**

The Portfolio contains: Infrastructure; and Strategic Property and Commercial

**Key Focus areas**

- Capital Works Program, including New and Significant Upgrades and Renewals
- Main street revitalisation and improvements
- Deliver initiatives aligned with the Integrated Transport Strategy
- Deliver initiatives as defined in the City of Adelaide Property Strategy
- Progress with approved property development projects including Market Square, Tapangka (Former Bus Station Site), City East Housing Project

	2025/26 Q2 Budget					2026/27			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		61,868	-	61,868	-	62,843	-	62,843
Employee Costs	118.2		-	(12,706)	(12,706)	129.2	-	(13,337)	(13,337)
Materials	-		-	(26,468)	(26,468)	-	-	(27,344)	(27,344)
Sponsorships	-		-	(175)	(175)	-	-	(179)	(179)
Depreciation	-		-	(50,487)	(50,487)	-	-	(53,556)	(53,556)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>118.2</b>		<b>61,868</b>	<b>(89,836)</b>	<b>(27,968)</b>	<b>129.2</b>	<b>62,843</b>	<b>(94,416)</b>	<b>(31,573)</b>
<b>Program Budget</b>									
Office of the Director	3.0		-	(709)	(709)	3.0	-	(740)	(740)
Infrastructure	66.5		200	(51,404)	(51,204)	70.5	-	(55,329)	(55,329)
Strategic Property and Commercial	46.7		61,244	(34,500)	26,744	54.7	62,843	(36,082)	26,761
Strategic Projects	2.0		424	(3,223)	(2,799)	1.0	-	(2,265)	(2,265)
<b>TOTAL</b>	<b>118.2</b>		<b>61,868</b>	<b>(89,836)</b>	<b>(27,968)</b>	<b>129.2</b>	<b>62,843</b>	<b>(94,416)</b>	<b>(31,573)</b>

# Infrastructure

City Infrastructure Portfolio

**Strategic** Our Environment  
**Plan link** Our Places

**Provides effective whole of life planning, design, delivery and management of our diverse community infrastructure assets and seeks partnerships with government bodies to deliver on Council’s strategic plans, supporting community needs and future growth.**

**Functions supported:**

- Asset Planning and Management
- Geographic Information Systems
- Infrastructure Delivery Plans
- Park Lands and Open Space Management
- Road and Footpath Management
- Sustainable and Climate Resilient City
- Traffic and Transport Management

**Outputs for the year ahead**

- Develop and manage Asset Management Plans for Council’s Infrastructure Assets, including reviews, revaluations, maintenance advice and condition audits
- Provide the community with the agreed levels of service, through the management and delivery of efficient and effective Infrastructure Assets at the lowest whole of life costs
- Provide excellent community outcomes through whole of project delivery of asset renewal, and new and upgrade projects
- Facilitate safe and efficient people movement through the development and implementation of key strategy and policy, designed public realm and strategic partnerships
- Support private development through the provision of advisory and coordination services

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget					2026/27			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		200	-	200	-	-	-	-
Employee Costs	66.5		-	(3,713)	(3,713)	70.5	-	(4,250)	(4,250)
Materials	-		-	(5,331)	(5,331)	-	-	(6,685)	(6,685)
Sponsorships	-		-	(175)	(175)	-	-	(179)	(179)
Depreciation	-		-	(42,185)	(42,185)	-	-	(44,215)	(44,215)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>66.5</b>		<b>200</b>	<b>(51,404)</b>	<b>(51,204)</b>	<b>70.5</b>	<b>-</b>	<b>(55,329)</b>	<b>(55,329)</b>
<b>Activity View</b>									
Associate Director (office)		1.9	-	(651)	(651)	1.9	-	(684)	(684)
Infrastructure Planning and Delivery		44.8	200	(50,216)	(50,016)	46.8	-	(54,064)	(54,064)
Technical Services		19.8	-	(537)	(537)	21.8	-	(581)	(581)
<b>TOTAL</b>		<b>66.5</b>	<b>200</b>	<b>(51,404)</b>	<b>(51,204)</b>	<b>70.5</b>	<b>-</b>	<b>(55,329)</b>	<b>(55,329)</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	2025/26 Q2 Budget						2026/27				
	\$'000	FTE	Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Free City Connector	-		-	-	(1,364)	(1,364)	-	-	-	(1,239)	(1,239)
<b>TOTAL</b>					<b>(1,364)</b>	<b>(1,364)</b>				<b>(1,239)</b>	<b>(1,239)</b>

Strategic Projects that this Program delivers (cost in addition to the Program Budget):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
Asset Condition Audit	-	-	-	(1,000)	(1,000)	-	-	-	-	-	-
Bridge Maintenance Program	-	-	-	-	-	-	-	-	-	(200)	(200)
Corporate GIS and City Map service systems upgrade	-	-	-	-	-	-	-	-	-	(700)	(700)
Gawler Place Raim Raid Bollard	-	-	10	-	(10)	-	-	-	-	-	-
Integrated Transport Strategy Implementation	-	-	-	-	-	-	-	-	-	(150)	(150)
Integrated Transport Strategy - Kerb Side Management Policy	-	-	-	-	-	-	-	-	-	(80)	(80)
Integrated Transport Strategy Implementation - Biketober	-	-	-	-	-	-	-	-	-	(75)	(75)
Market Expansion Site Management	-	-	-	-	(80)	(80)	-	-	-	-	-
Resilient Flood Planning	-	1.0	100	(165)	(935)	(1,000)	1.0	-	-	(400)	(400)
SA Power Networks (SAPN) Luminaire Upgrades	-	-	-	-	-	-	-	-	-	(100)	(100)
School Safety Review	-	-	-	-	(11)	(11)	-	-	-	-	-
Undergrounding of Powerlines	-	-	-	-	-	-	-	-	-	(460)	(460)
<b>TOTAL</b>		<b>1.0</b>	<b>110</b>	<b>(165)</b>	<b>(2,036)</b>	<b>(2,091)</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>(2,165)</b>	<b>(2,165)</b>

# Strategic Property and Commercial

City Infrastructure Portfolio

**Strategic Plan link** Our Environment, Our Economy, Our Places

**Leverages the development and management of Council’s property assets and identifies opportunities in partnership with the private and public sectors, to generate income, create employment opportunities, and reinvigorate City precincts, building a prosperous City.**

**Functions supported:**

- Commercial Leasing
- North Adelaide Golf Course
- Off Street Parking (UPark)
- On-Street Parking
- Property Development
- Property Management

**Outputs for the year ahead**

- Effectively manage Commercial Operations (Paid Parking and Golf) to grow visitation and net contribution.
- Maintain ticketless, frictionless parking solutions across all UPark locations to deliver an improved customer experience
- Implement a best practice, ticketless, cashless on-street parking solution
- Deliver initiatives as defined in the City of Adelaide Property Strategy
- Progress with approved property development projects including Market Square and Tapangka (Former Bus Station site)
- Progress master planning and consortium arrangements for the City East Housing Project
- Effectively manage City of Adelaide’s property leasing portfolio

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		61,244	-	61,244	-	62,843	-	62,843
Employee Costs	46.7		-	(8,027)	(8,027)	54.7	-	(8,377)	(8,377)
Materials	-		-	(18,171)	(18,171)	-	-	(18,364)	(18,364)
Sponsorships	-		-	-	-	-	-	-	-
Depreciation	-		-	(8,302)	(8,302)	-	-	(9,341)	(9,341)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>46.7</b>		<b>61,244</b>	<b>(34,500)</b>	<b>26,744</b>	<b>54.7</b>	<b>62,843</b>	<b>(36,082)</b>	<b>26,761</b>
<b>Activity View</b>									
Associate Director (office)	1.8		-	(444)	(444)	1.8	-	(464)	(464)
Commercial	4.0		-	(773)	(773)	3.0	-	(643)	(643)
Parking	17.8		47,821	(15,595)	32,226	19.8	49,281	(16,524)	32,757
North Adelaide Golf Course	13.1		5,455	(5,530)	(75)	20.1	5,186	(5,186)	-
Strategic Property Development	4.8		-	(966)	(966)	4.6	-	(973)	(973)
Strategic Property Management	5.2		7,968	(11,192)	(3,224)	5.4	8,376	(12,292)	(3,916)
<b>TOTAL</b>	<b>46.7</b>		<b>61,244</b>	<b>(34,500)</b>	<b>26,744</b>	<b>54.7</b>	<b>62,843</b>	<b>(36,082)</b>	<b>26,761</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Operating Activities</b>											
N/A					-	-	-	-			
<b>TOTAL</b>					-	-	-	-	-	-	-

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
88 O'Connell St Redevelopment	-		144	-	(194)	(50)	-	-	-	-	-
Commercial Parking Internal Audit – System Consolidation	-		-	-	(450)	(450)	-	-	-	-	-
Review of Property	-		-	-	(50)	(50)	-	-	-	-	-
Strategic Property Investigations	-		-	-	(200)	(200)	-	-	-	(100)	(100)
Parking Coordinator - On Street Paid Parking Controls	1.0		170	(121)	(7)	42	-	-	-	-	-
	<b>1.0</b>		<b>314</b>	<b>(121)</b>	<b>(901)</b>	<b>(708)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100)</b>	<b>(100)</b>

## City Shaping Portfolio

**The City Shaping Portfolio leverages and celebrates our role as a Capital City Council and delivers the services that protect our heritage, Park Lands and urban environment and demonstrate our environmental leadership now and into the future.**

The Portfolio contains: City Operations; and Park Lands, Policy and Sustainability

The Portfolio includes the Council subsidiary: Kadaltilla / Adelaide Park Lands Authority (embedded within Park Lands, Policy and Sustainability).

### Key Focus areas

- Adelaide Park Lands greening, management and improvements
- Implementing the City Plan, including the City of Adelaide Code Amendment Program
- Implementing the Integrated Climate Strategy, including a climate impact assessment of the Adelaide Park Lands
- Implementing the Stretch Reconciliation Action Plan 2024-2027, including delivery of National Reconciliation Week and NAIDOC Week activities
- Heritage promotion and protection, including implementing the National Heritage Management Plan for the Adelaide Park Lands and City Layout
- Manage approaches to urban biodiversity including the seasonal migration of Tree Martins
- Initiatives and projects included or associated with the Disability Access and Inclusion Plan, Economic Development Strategy, Housing Strategy and Homelessness Strategy
- Delivery of the Adaptive Re-use City Housing Initiative (ARCHI)
- Maintenance of public realm and city presentation

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		4,025	-	4,025	-	3,728	-	3,728
Employee Costs	274.2		-	(32,825)	(32,825)	278.5	-	(34,953)	(34,953)
Materials	-		-	(21,755)	(21,755)	-	-	(22,954)	(22,954)
Sponsorships	-		-	(1,902)	(1,902)	-	-	(1,966)	(1,966)
Depreciation	-		-	(2,128)	(2,128)	-	-	(2,181)	(2,181)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>274.2</b>		<b>4,025</b>	<b>(58,610)</b>	<b>(54,585)</b>	<b>278.5</b>	<b>3,728</b>	<b>(62,054)</b>	<b>(58,326)</b>
<b>Program Budget</b>									
Office of the Director	3.0		-	(715)	(715)	3.0	-	(743)	(743)
Park Lands, Policy & Sustainability	36.6		46	(7,889)	(7,843)	36.9	47	(8,289)	(8,242)
City Operations	230.3		2,935	(47,184)	(44,249)	235.3	3,046	(50,211)	(47,165)
Kadaltilla / Park Lands Authority	1.3		323	(323)	-	1.3	359	(359)	-
Strategic Projects	3.0		721	(2,499)	(1,778)	2.0	276	(2,452)	(2,176)
<b>TOTAL</b>	<b>274.2</b>		<b>4,025</b>	<b>(58,610)</b>	<b>(54,585)</b>	<b>278.5</b>	<b>3,728</b>	<b>(62,054)</b>	<b>(58,326)</b>

# City Operations

City Shaping Portfolio

**Strategic** Our Environment  
**Plan link** Our Places

**Ensures our City's assets, including streets, parks and other public spaces, are attractive, clean, well presented and maintained, so we all have a city to enjoy and to be proud of.**

## Functions supported:

- Green Waste Recycling and Mulch
- Kerbside Waste Collections and Recycling
- Monuments, Fountains and Public Art
- Park Lands and Open Space Management: Furniture and Fittings; Public Conveniences; Public Lighting; Roads and Footpaths; Stormwater; Tree Management
- Playground and Play Spaces
- Public Litter Bins
- Streets and Footpaths: Furniture and Fittings; Lighting; Public Conveniences; Signage and Line Marking; Stormwater; Streetscapes and Verges; Tree Management

## Outputs for the year ahead

- Optimise and deliver planned and responsive maintenance programs across all Council assets including infrastructure, buildings, urban elements, horticulture, arboriculture, cleansing, waste and fleet, ensuring service reliability, efficiency and asset longevity
- Support the achievement of increased canopy cover by delivering the operational components of the accelerated greening program
- Enhance safety, compliance and service standards across cleansing, waste collection and processing, building compliance, tree risk management and community lighting, ensuring legislative obligations are met and community expectations exceeded
- Embed and implement the Plant and Fleet Asset Management Plan, progressing next-stage actions that support Integrated Climate Strategy targets and operational efficiency
- Scale and evaluate innovative city trials to improve customer experience, using data and feedback to inform permanent service improvements
- Strengthen out-of-hours service capability to respond effectively to emerging issues, emergencies and community needs across the City of Adelaide
- Deliver Minor Capital Works in alignment with Council's capital works program, ensuring seamless coordination, quality outcomes and minimal disruption to the community
- Advance operational data capture and asset intelligence, ensuring future operational impacts of capital projects are accurately forecast, resourced and sustainably managed
- Implement suites of Maintenance Service Standards that align with the organisation's Asset Management Plans



The following table provides a view of this Program’s budget by both operations and activity:

	\$'000	2025/26 Q2 Budget			2026/27				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	2,935	-	2,935	-	3,046	-	3,046	
Employee Costs	230.3	-	(26,000)	(26,000)	235.3	-	(27,903)	(27,903)	
Materials	-	-	(19,056)	(19,056)	-	-	(20,122)	(20,122)	
Sponsorships	-	-	-	-	-	-	(5)	(5)	
Depreciation	-	-	(2,128)	(2,128)	-	-	(2,181)	(2,181)	
Finance Costs	-	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>230.3</b>	<b>2,935</b>	<b>(47,184)</b>	<b>(44,249)</b>	<b>235.3</b>	<b>3,046</b>	<b>(50,211)</b>	<b>(47,165)</b>	
<b>Activity View</b>									
Associate Director (office)	2.0	-	(403)	(403)	2.0	-	(447)	(447)	
Manager, City Maintenance	1.0	-	(202)	(202)	1.0	-	(210)	(210)	
Manager, City Presentation	1.0	-	(213)	(213)	1.0	-	(221)	(221)	
Cleansing	47.0	10	(7,434)	(7,424)	47.5	28	(8,249)	(8,221)	
Facilities	5.0	-	(3,408)	(3,408)	5.0	-	(3,554)	(3,554)	
Horticulture	87.1	2,596	(16,432)	(13,836)	87.1	2,666	(17,193)	(14,527)	
Infrastructure Maintenance	33.0	-	(6,164)	(6,164)	35.0	-	(6,703)	(6,703)	
Operations Support	24.0	18	(2,929)	(2,911)	25.0	19	(3,036)	(3,017)	
Trades	14.8	261	(5,722)	(5,461)	14.8	268	(5,916)	(5,648)	
Waste	4.0	50	(3,599)	(3,549)	5.5	65	(3,917)	(3,852)	
Workshops	11.4	-	(678)	(678)	11.4	-	(765)	(765)	
<b>TOTAL</b>	<b>230.3</b>	<b>2,935</b>	<b>(47,184)</b>	<b>(44,249)</b>	<b>235.3</b>	<b>3,046</b>	<b>(50,211)</b>	<b>(47,165)</b>	

Operating Activities that this Program delivers (cost embedded in the Program Budget):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	2026/27				
			Inc.	Emp.	Ext.		FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Safer City Program	-	-	-	(95)	-	(95)	-	-	(172)	-	(172)
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(95)</b>	<b>-</b>	<b>(95)</b>	<b>-</b>	<b>-</b>	<b>(172)</b>	<b>-</b>	<b>(172)</b>

Strategic Projects that this Program delivers (cost in addition to the Program Budget):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	2026/27				
			Inc.	Emp.	Ext.		FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Fleet Management Information System	-	-	-	-	-	-	-	-	-	(300)	(300)
Fuel Management system upgrade	-	-	-	-	-	-	-	-	-	(100)	(100)
Nursery and Green Waste Recycling Facility	-	-	-	-	-	-	-	-	-	(115)	(115)
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(515)</b>	<b>(515)</b>

# Park Lands, Policy and Sustainability

City Shaping Portfolio

**Strategic Plan link**

Our Community, Our Environment, Our Economy, Our Places

**Establishes clear and integrated policies and plans to shape a well designed, planned and developed City, to protect and enhance our unique Park Lands, and support a welcoming and resilient community that demonstrates environmental leadership.**

**Functions supported:**

- Adelaide Park Lands Strategy and Planning
- Economic Development Policy
- Heritage Management and Promotion
- Housing and Homelessness Strategy
- Kadaltilla / Adelaide Park Lands Authority
- City Planning Policy
- Reconciliation
- Social Policy
- Disability Access and Inclusion
- Sustainability and Climate Action

**Outputs for the year ahead**

- Deliver meaningful climate action, circular economy and sustainability programs and embed environment, social and economic strategic policy objectives into City of Adelaide policy and processes
- Use the City Plan to inform the future urban form of Adelaide and advocacy to the State Government, including a rolling program of Council-led amendments to the State Government’s Planning and Design Code
- Deliver heritage action and programs relating to local, state, national and world heritage
- Deliver reconciliation initiatives and maintain meaningful relationships with Kurna people and other Aboriginal and Torres Strait Islander people
- Deliver Council policies and approaches for climate, homelessness, housing, disability access and inclusion and economic development
- Deliver the Adelaide Park Lands Management Strategy on behalf of Kadaltilla and maintain Community Land Management Plans for the Adelaide Park Lands

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		46	-	46	-	47	-	47
Employee Costs	36.6		-	(5,549)	(5,549)	36.9	-	(5,868)	(5,868)
Materials	-		-	(903)	(903)	-	-	(947)	(947)
Sponsorships	-		-	(1,437)	(1,437)	-	-	(1,474)	(1,474)
Depreciation	-		-	-	-	-	-	-	-
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>36.6</b>		<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>	<b>36.9</b>	<b>47</b>	<b>(8,289)</b>	<b>(8,242)</b>
<b>Activity View</b>									
Associate Director (office)	3.0		-	(502)	(502)	3.0	-	(528)	(528)
City Planning and Heritage	15.2		46	(3,917)	(3,871)	15.5	47	(3,996)	(3,949)
Low Carbon & Circular Economy	7.8		-	(1,745)	(1,745)	7.8	-	(1,812)	(1,812)
Park Lands & Sustainability	7.6		-	(1,279)	(1,279)	7.6	-	(1,346)	(1,346)
Reconciliation	3.0		-	(446)	(446)	3.0	-	(607)	(607)
<b>TOTAL</b>	<b>36.6</b>		<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>	<b>36.9</b>	<b>47</b>	<b>(8,289)</b>	<b>(8,242)</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	Inc.	2026/27		Total(N)
			Inc.	Emp.	Ext.				Emp.	Ext.	
<b>Operating Activities</b>											
Annual Delivery of Kuarna Initiatives	-	-	-	(27)	(27)	-	-	-	(28)	(28)	
City of Adelaide Prize	-	-	-	-	-	-	-	-	(31)	(31)	
Heritage Incentive Scheme	-	-	-	(1,163)	(1,163)	-	-	-	(1,162)	(1,162)	
Heritage Promotion Program	1.1	-	(132)	(55)	(187)	1.1	-	(140)	(56)	(196)	
History Festival	-	-	-	(33)	(33)	-	-	-	(33)	(33)	
Homelessness - Social and Affordable Housing	1.0	-	(165)	-	(165)	1.0	-	(172)	-	(172)	
Homeless and Vulnerable People Project	-	46	-	(46)	-	-	47	-	(47)	-	
Integrated Climate Strategy - SIS	-	-	-	(233)	(233)	-	-	-	(238)	(238)	
Integrated Climate Strategy - Carbon Neutral	2.8	-	(380)	(104)	(484)	2.8	-	(385)	(121)	(506)	
Integrated Climate Strategy - Sustainability	-	-	-	(124)	(124)	-	-	-	(126)	(126)	
NAIDOC Week Celebrations	-	-	-	(54)	(54)	-	-	-	(57)	(57)	
Noise Management Program Incentive Scheme	-	-	-	(48)	(48)	-	-	-	(48)	(48)	
Safer City Program	1.4	-	(222)	(32)	(254)	1.6	-	(263)	(32)	(295)	
<b>TOTAL</b>	<b>6.2</b>	<b>46</b>	<b>(899)</b>	<b>(1,919)</b>	<b>(2,772)</b>	<b>6.4</b>	<b>47</b>	<b>(960)</b>	<b>(1,979)</b>	<b>(2,892)</b>	

Strategic Projects that this Program delivers (cost in addition to the Program Budget):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
Adaptive Reuse City Housing Initiative^		2.0	303	(234)	(372)	(303)	2	276	(291)	(265)	(280)
Annual Cultural Burn in the Park Lands		-	-	-	(25)	(25)	-	-	-	-	-
City Plan Digital Tool		-	-	-	(101)	(101)	-	-	-	-	-
COP 31		-	-	(53)	(70)	(123)	-	-	-	-	-
Climate impact assessment for the Adelaide Park Lands		-	-	-	-	-	-	-	-	(100)	(100)
Planning and Design Code Amendment Program Delivery		-	-	-	(100)	(100)	-	-	-	(150)	(150)
Disability Access and Inclusion Plan 2024-2028		-	-	-	(130)	(130)	-	-	-	(212)	(212)
Economic Development Strategy Implementation		-	-	-	-	-	-	-	-	(100)	(100)
Homelessness Strategy Implementation		-	-	-	-	-	-	-	-	(22)	(22)
Housing Strategy Implementation		-	-	-	(200)	(200)	-	-	-	-	-
Integrated Climate Strategy EV Charging		-	-	-	-	-	-	-	-	(75)	(75)
Integrated Climate Strategy Food organics high-rise - pilot		-	-	-	-	-	-	-	-	(150)	(150)
Kerbside waste audit		-	-	-	-	-	-	-	-	(100)	(100)
Key Biodiversity Area Management Plans		-	-	-	(75)	(75)	-	-	-	-	-
Master Plan for Helen Mayo Park		-	250	-	(250)	-	-	-	-	-	-
National Heritage Management Plan First Nations Heritage		-	168	-	(207)	(39)	-	-	-	(190)	(190)
National Heritage Management Plan Implementation		-	-	-	(139)	(139)	-	-	-	-	-
Stretch Reconciliation Action Plan 2024-2027		-	-	-	-	-	-	-	-	(60)	(60)
Social Planning Homelessness and Adelaide Zero Project Resourcing		-	-	-	(215)	(215)	-	-	-	(222)	(222)
Tree Martin Management - 2026 Migratory Season		-	-	-	(150)	(150)	-	-	-	-	-
World Heritage Bid for the Park Lands		1.0	-	(136)	(42)	(178)	-	-	-	-	-
<b>TOTAL</b>		<b>3.0</b>	<b>721</b>	<b>(423)</b>	<b>(2,076)</b>	<b>(1,778)</b>	<b>2</b>	<b>276</b>	<b>(291)</b>	<b>(1,646)</b>	<b>(1,661)</b>

# Kadaltilla / Adelaide Park Lands Authority

City Shaping Portfolio

**Strategic Plan link** Our Environment

**To be the trusted voice on the Adelaide Park Lands which actively conserves, promotes, and enhances the environmental, economic, cultural, recreational, and social importance value of the Adelaide Park Lands.**

**Functions supported:**

- Advocacy, advice and policy governance
- Adelaide Park Lands Management Strategy
- Stakeholder and intergovernmental relations
- Brand and Marketing

**Outputs for the year ahead**

- Promote the cultural values of the Park Lands including Kaurna culture, heritage, and wellbeing
- Maintain and improve climate resilience and the landscape values of the Park Lands
- Treat the Park Lands holistically with an adaptive future focused approach
- Function as the peak advisory body for policy, development, heritage, and management of the Park Lands based on sound data and evidence

The following table provides a view of this Subsidiary’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp. Total(N)	FTE	Inc.	Exp. Total(N)		
<b>Operating Budget</b>									
Revenue	-		323	- 323	-	359	- 359		
Employee Costs	1.3		-	(180) (180)	1.3	-	(189) (189)		
Materials	-		-	(143) (143)	-	-	(155) (155)		
Sponsorships	-		-	-	-	-	(15) (15)		
Depreciation	-		-	-	-	-	-		
Finance Costs	-		-	-	-	-	-		
<b>TOTAL</b>	<b>1.3</b>		<b>323</b>	<b>(323) -</b>	<b>1.3</b>	<b>359</b>	<b>(359) -</b>		
<b>Activity View</b>									
Kadaltilla	1.3		323	(323) -	1.3	359	(359) -		
<b>TOTAL</b>	<b>1.3</b>		<b>323</b>	<b>(323) -</b>	<b>1.3</b>	<b>359</b>	<b>(359) -</b>		

Operating Activities that this Subsidiary delivers (*cost embedded in the Program Budget*):

	2025/26 Q2 Budget					2026/27				
	\$'000	FTE	Inc.	Emp.	Ext. Total(N)	FTE	Inc.	Emp.	Ext. Total(N)	
<b>Operating Activities</b>										
N/A	-		-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Strategic Projects that this Subsidiary delivers (*cost in addition to the Program Budget*):

	2025/26 Q2 Budget					2026/27				
	\$'000	FTE	Inc.	Emp.	Ext. Total(N)	FTE	Inc.	Emp.	Ext. Total(N)	
<b>Strategic Projects</b>										
N/A	-		-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Corporate Services Portfolio

## (including Subsidiaries)

**The Corporate Services Portfolio provides effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency, and innovation.**

The Portfolio contains: Finance and Procurement; Governance and Strategy; Information Management; and People Programs.

This Portfolio includes Council subsidiaries: Adelaide Central Market Authority; and the Adelaide Economic Development Agency.

### Key Focus areas

- Implement the Salesforce CRM
- Continued uplift of cybersecurity capabilities
- Successful One Market launch and transition
- Conduct the 2026 general Council Election
- Develop a new Community Engagement Toolkit
- Deliver Rundle Mall 50th anniversary celebration program

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		163,147	-	163,147	-	176,631	-	176,631
Employee Costs	164.5		-	(17,959)	(17,959)	170.5	-	(20,016)	(20,016)
Materials	-		-	(21,102)	(21,102)	-	-	(28,478)	(28,478)
Sponsorships	-		-	(3,376)	(3,376)	-	-	(3,477)	(3,477)
Depreciation	-		-	(8,519)	(8,519)	-	-	(8,693)	(8,693)
Finance Costs	-		-	(2,416)	(2,416)	-	-	(2,779)	(2,779)
<b>TOTAL</b>	<b>164.5</b>		<b>163,147</b>	<b>(53,372)</b>	<b>109,775</b>	<b>170.5</b>	<b>176,631</b>	<b>(63,443)</b>	<b>113,188</b>
<b>Program Budget</b>									
Office of the COO	5.0		-	(974)	(974)	5.0	-	(1,018)	(1,018)
Finance and Procurement	28.8		142	(4,841)	(4,699)	28.8	150	(5,068)	(4,918)
Governance and Strategy	23.3		-	(6,054)	(6,054)	24.2	-	(6,642)	(6,642)
Information Management	33.0		38	(15,849)	(15,811)	32.0	35	(16,916)	(16,881)
People^	28.8		-	(5,082)	(5,082)	31.0	20	(5,731)	(5,711)
Corporate Activities <sup>+</sup>	3.0		152,744	1,022	153,766	3.0	163,509	(90)	163,419
ACMA	9.8		5,645	(6,282)	(637)	10.9	8,305	(9,028)	(723)
AEDA	31.6		4,528	(13,137)	(8,609)	31.6	4,612	(13,786)	(9,174)
Strategic Projects	1.2		50	(2,175)	(2,125)	4.0	-	(5,164)	(5,164)
<b>TOTAL</b>	<b>164.5</b>		<b>163,147</b>	<b>(53,372)</b>	<b>109,775</b>	<b>170.5</b>	<b>176,631</b>	<b>(63,443)</b>	<b>113,188</b>

<sup>+</sup>includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management Target, and capital overhead.

<sup>^</sup> includes 10.0 FTE Graduates allocated in business units across the Administration

# Finance and Procurement

Corporate Services Portfolio

**Strategic Plan link** Our Corporation

**Ensures public resources are effectively managed to enable the delivery of Council’s priorities and strategic plans, funding a long-term financially sustainable approach to delivery of services and infrastructure, and creating significant public value through sustainable procurement practices.**

**Functions supported:**

- Procurement, Purchasing and Contract Management
- Financial Planning, Analysis and Reporting
- Ratings and Receivables

**Outputs for the year ahead**

- Deliver the 2026/27 Business Plan and Budget
- Update the Long Term Financial Plan for the period 2026/27 to 2035/36
- Support the 2026 Council Election and onboarding of newly elected Council Members
- Review of Finance and Procurement systems
- Review of Rates and Debtor Management

The following table provides a view of this Program’s budget by both operations and activity:

	\$'000	2025/26 Q2 Budget			2026/27				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	142	-	142	-	150	-	150	
Employee Costs	28.8	-	(4,090)	(4,090)	28.8	-	(4,296)	(4,296)	
Materials	-	-	(751)	(751)	-	-	(772)	(772)	
Sponsorships	-	-	-	-	-	-	-	-	
Depreciation	-	-	-	-	-	-	-	-	
Finance Costs	-	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>28.8</b>	<b>142</b>	<b>(4,841)</b>	<b>(4,699)</b>	<b>28.8</b>	<b>150</b>	<b>(5,068)</b>	<b>(4,918)</b>	
<b>Activity View</b>									
Associate Director	1.0	-	(271)	(271)	1.0	-	(283)	(283)	
Financial Planning & Reporting	13.0	-	(2,044)	(2,044)	13.0	-	(2,135)	(2,135)	
Procurement & Contract Management	7.8	-	(1,103)	(1,103)	7.8	-	(1,160)	(1,160)	
Rates & Receivables	7.0	142	(1,423)	(1,281)	7.0	150	(1,490)	(1,340)	
<b>TOTAL</b>	<b>28.8</b>	<b>142</b>	<b>(4,841)</b>	<b>(4,699)</b>	<b>28.8</b>	<b>150</b>	<b>(5,068)</b>	<b>(4,918)</b>	

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			2026/27					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			2026/27					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
N/A	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Governance and Strategy

Corporate Services Portfolio

**Strategic Plan link** Our Corporation

**The Governance and Strategy program is responsible for enabling robust, transparent and effective governance and risk management processes, and working collaboratively to create, maintain and integrate well researched strategies, policies, and plans which guide decision making and support our city and our community to thrive.**

**Functions supported:**

- Business Planning and Reporting
- Community Engagement
- Compliance and Freedom of Information
- Council Governance and administration
- Corporate Governance
- Enterprise Risk
- Grants and Partnership Management
- Legal Services
- Policy Governance
- Project Delivery and Performance
- Research and Insights
- Security and Emergency Management
- Strategic and Service Planning

**Outputs for the year ahead**

- Provide advice and coordination on risk, legal services, insurance, council and corporate governance, emergency management, strategic and corporate planning, policy, research, project and grant management and community engagement
- Provide high-level support and advice to ensure Council Members fulfill their roles and responsibilities
- Monitor and maintain an appropriate suite of insurance and perform claims management
- Coordinate the delivery of the Business Plan and Budget and Strategic Plan
- Coordinate development and implementation of Community Engagement Toolkit
- Coordinate and support organisational research
- Deliver initiatives which support an organisational approach to risk management, internal audits and controls and legislative compliance, including the strategic internal audit plan
- Deliver Council’s Business and City User Profile Surveys
- Deliver Council and Corporate reporting services
- Deliver agenda management for Council and Committee meetings

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	-	-	-	-	-	-	-	-
Employee Costs	23.3	-	(3,010)	(3,010)	(3,010)	24.2	-	(3,298)	(3,298)
Materials	-	-	(3,044)	(3,044)	(3,044)	-	-	(3,344)	(3,344)
Sponsorships	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-
Finance Costs	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>23.3</b>	<b>-</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>24.2</b>	<b>-</b>	<b>(6,642)</b>	<b>(6,642)</b>
<b>Activity View</b>									
Associate Director	1.0	-	(255)	(255)	(255)	1.0	-	(270)	(270)
Corporate Governance	5.2	-	(3,203)	(3,203)	(3,203)	6.3	-	(3,587)	(3,587)
Council Governance	5.1	-	(1,133)	(1,133)	(1,133)	4.9	-	(1,199)	(1,199)
Project Management Office	5.0	-	(262)	(262)	(262)	5.0	-	(292)	(292)
Strategy & Insights	7.0	-	(1,201)	(1,201)	(1,201)	7.0	-	(1,294)	(1,294)
<b>TOTAL</b>	<b>23.3</b>	<b>-</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>24.2</b>	<b>-</b>	<b>(6,642)</b>	<b>(6,642)</b>



Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Operating Activities</b>											
N/A	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-	-	-	-	-	-

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
Council and Committee Support Officer	-	-	-	-	-	-	-	-	-	(110)	(110)
Election 2026	-	-	-	-	(275)	(275)	-	-	-	(995)	(995)
City of Adelaide Community Charter Implementation	-	-	-	-	-	-	-	-	-	(40)	(40)
2025 Resident Survey Analysis	-	-	-	-	(20)	(20)	-	-	-	-	-
Supplementary Election 2025	-	-	-	-	(102)	(102)	-	-	-	-	-
Threat and Risk Assessment - Rundle Mall Precinct	-	-	-	-	-	-	-	-	-	(30)	(30)
<b>TOTAL</b>	-	-	-	-	<b>(397)</b>	<b>(397)</b>	-	-	-	<b>(1,175)</b>	<b>(1,175)</b>

# Information Management

Corporate Services Portfolio

**Strategic Plan link** Our Corporation

**To enable delivery of customer focused services to our community IM delivers integrated technology solutions that improve access to information, streamline processes, safeguard our information and systems, and encourage collaboration across the organisation.**

**Functions supported:**

- Archives and Civic Collection Management
- Corporate Records Management
- Cybersecurity
- Projects and partnering
- Service Desk
- Technology, Infrastructure and Platforms

**Outputs for the year ahead**

- Provide a customer-centric business partnering service with advice and guidance consistent with our enterprise architecture principles
- Support the delivery of business outcomes and making data-driven decisions through accessible and user-friendly systems, processes, and data
- Design and implement strategic and operational planning processes to ensure the ongoing management and safekeeping of corporate information and data assets
- Digitise records and archival materials to manage, find and store the backlog materials physically stored in the organisation more effectively
- Manage collecting and preserving historical and culturally significant archive materials and artifacts.
- Support and deliver enterprise records management systems and guidance
- Provide simple, modern, and efficient customer focussed service delivery capability
- Implement activities and initiatives from the cybersecurity roadmap to uplift the organisation’s maturity in cyber resilience
- Deliver the planned initiatives of the business systems roadmap (Salesforce) and data analytics roadmap.

The following table provides a view of this Program’s budget by both operations and activity:

	\$'000	2025/26 Q2 Budget			2026/27				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	38	-	38	-	35	-	35	
Employee Costs	33.0	-	(4,896)	(4,896)	32.0	-	(4,915)	(4,915)	
Materials	-	-	(9,100)	(9,100)	-	-	(10,096)	(10,096)	
Sponsorships	-	-	-	-	-	-	-	-	
Depreciation	-	-	(1,853)	(1,853)	-	-	(1,905)	(1,905)	
Finance Costs	-	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>	<b>32.0</b>	<b>35</b>	<b>(16,916)</b>	<b>(16,881)</b>	
<b>Activity View</b>									
Associate Director	13.0	8	(2,056)	(2,048)	10.0	-	(1,633)	(1,633)	
Project Delivery	7.0	-	(2,576)	(2,576)	8.0	-	(3,088)	(3,088)	
Service Desk	6.0	30	(9,899)	(9,869)	7.0	35	(10,972)	(10,937)	
Technology, Infrastructure and Platforms	7.0	-	(1,318)	(1,318)	7.0	-	(1,223)	(1,223)	
<b>TOTAL</b>	<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>	<b>32.0</b>	<b>35</b>	<b>(16,916)</b>	<b>(16,881)</b>	

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Operating Activities</b>											
Business Systems Roadmap		1.0	-	(100)	(1,500)	(1,600)	-	-	-	(1,600)	(1,600)
<b>TOTAL</b>		<b>1.0</b>	<b>-</b>	<b>(100)</b>	<b>(1,500)</b>	<b>(1,600)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,600)</b>	<b>(1,600)</b>

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
AI-Driven Solutions for Enhanced City Services		-	-	-	-	-	-	-	-	(250)	(250)
Archives Digitisation Project		-	-	-	-	-	-	-	-	(100)	(100)
Clipper Ship City of Adelaide		-	-	-	(30)	(30)	-	-	-	-	-
Cyber Security Enhancement		28.8	-	-	(110)	(110)	31	-	-	(125)	(125)
<b>TOTAL</b>		<b>29</b>	<b>-</b>	<b>-</b>	<b>(140)</b>	<b>(140)</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>(475)</b>	<b>(475)</b>

# People

Corporate Services Portfolio

**Strategic Plan link** Our Corporation

**Strengthens our organisation’s capability to lead and deliver essential services for our community, corporate services for our organisation, and brilliant experiences in our City, by co-creating an environment where our people thrive, live our values, reach their potential, and learn and grow.**

**Functions supported:**

- Human Resource Management
- Internal Communications and Connection
- Organisational Development
- Payroll
- Safety and Wellbeing

**Outputs for the year ahead**

- Provide a customer centric business partnering service which provides expert advice and guidance consistent with terms and conditions of employment and applicable work health and safety, payroll and industrial relations legislation
- Design and implement initiatives which support a diverse organisational environment and culture which is high performing, engaged, and inclusive
- Support the delivery of business outcomes and the making of data driven workforce decisions through the availability of accessible and user-friendly workforce management systems, processes, and data
- Design and implement strategic and operational workforce planning processes to enable the identification of future workforce needs and support organisational and employee development
- Design and implement attraction and retention strategies and initiatives that strengthen CoA’s employer brand and position CoA as an employer of choice
- Design and implement safety and wellbeing systems, processes and initiatives which provide a holistic approach to workplace safety and wellbeing
- Support knowledge sharing and connections across the organisation through internal communication channels and initiatives

The following table provides a view of this Program’s budget by both operations and activity:

	\$'000	2025/26 Q2 Budget			2026/27				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	-	-	-	-	20	-	-	20
Employee Costs	28.8	-	(3,846)	(3,846)	31.0	-	(4,395)	(4,395)	
Materials	-	-	(1,236)	(1,236)	-	-	(1,336)	(1,336)	
Sponsorships	-	-	-	-	-	-	-	-	
Depreciation	-	-	-	-	-	-	-	-	
Finance Costs	-	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>28.8</b>	<b>-</b>	<b>(5,082)</b>	<b>(5,082)</b>	<b>31.0</b>	<b>20</b>	<b>(5,731)</b>	<b>(5,711)</b>	
<b>Activity View</b>									
Associate Director	3.0	-	(596)	(596)	4.0	-	(832)	(832)	
People Experience	15.8	-	(2,613)	(2,613)	16.0	20	(2,807)	(2,787)	
People Safety and Wellbeing	4.0	-	(774)	(774)	4.0	-	(812)	(812)	
People Services	6.0	-	(1,099)	(1,099)	7.0	-	(1,280)	(1,280)	
<b>TOTAL</b>	<b>28.8</b>	<b>-</b>	<b>(5,082)</b>	<b>(5,082)</b>	<b>31.0</b>	<b>20</b>	<b>(5,731)</b>	<b>(5,711)</b>	

^ includes 10.0 FTE Graduates allocated in business units across the Administration

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	Inc.	2026/27			Total(N)
			Inc.	Emp.	Ext.				Emp.	Ext.		
<b>Operating Activities</b>												
Graduate Employment Program	10.6		-	(1,105)	(17)	(1,122)	10.6	-	(1,177)	(20)	(1,197)	
<b>TOTAL</b>		<b>10.6</b>	<b>-</b>	<b>(1,105)</b>	<b>(17)</b>	<b>(1,122)</b>	<b>10.6</b>	<b>-</b>	<b>(1,177)</b>	<b>(20)</b>	<b>(1,197)</b>	

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	Inc.	2026/27			Total(N)
			Inc.	Emp.	Ext.				Emp.	Ext.		
<b>Strategic Projects</b>												
Aboriginal Employment and Inclusion Coordinator		0.2	-	(34)	-	(34)	-	-	-	-	-	
Talent Acquisition Advisor		1.0	-	(121)	-	(121)	-	-	-	-	-	
Workforce Management Phase 3		-	-	-	-	-	2.0	-	(247)	-	(247)	
<b>TOTAL</b>		<b>1.2</b>	<b>-</b>	<b>(155)</b>	<b>-</b>	<b>(155)</b>	<b>2.0</b>	<b>-</b>	<b>(247)</b>	<b>-</b>	<b>(247)</b>	

# Adelaide Central Market Authority

Corporate Services Portfolio

**Strategic**  
**Plan link** Our Economy

**Oversees the strategy, management and operation of the Adelaide Central Market as a commercially sustainable, diverse and iconic fresh produce market.**

**Functions supported:**

- Market Operations (incl. Security, Cleaning, waste)
- Commercial Leasing
- Property management
- Trader engagement and support
- Customer Service and Visitor Information
- Events and Activations
- Marketing, Social Media, Website Management
- Media and Public Relations
- ACMA Board governance and support
- Online Market Operations
- Market Precinct partnerships

**Outputs for the year ahead**

- Operational preparedness and transition activities to lead to Market Expansion opening
- Ensure customer experiences are at the heart of all decisions every day
- Enable and partner with our traders to support them in the delivery of an exceptional shopping experience
- Implement the retail leasing strategy and transition to One Market, including securing new tenancies
- Plan and deliver programs that address the current and emerging needs of our customers and traders
- Take a responsible and sustainable approach to our business in pursuing positive long-term financial results
- Contribute to the economic, social and cultural wellbeing of our precinct and community

The following table provides a view of this Subsidiary's budget by both operations and activity:

	\$'000	2025/26 Q2 Budget			2026/27				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	5,645	-	5,645	-	8,305	-	8,305	
Employee Costs	9.8	-	(1,776)	(1,776)	10.9	-	(2,090)	(2,090)	
Materials	-	-	(4,461)	(4,461)	-	-	(6,899)	(6,899)	
Sponsorships	-	-	-	-	-	-	-	-	
Depreciation	-	-	(42)	(42)	-	-	(38)	(38)	
Finance Costs	-	-	(3)	(3)	-	-	(1)	(1)	
<b>TOTAL</b>	<b>9.8</b>	<b>5,645</b>	<b>(6,282)</b>	<b>(637)</b>	<b>10.9</b>	<b>8,305</b>	<b>(9,028)</b>	<b>(723)</b>	
<b>Activity View</b>									
ACMA Operations	6.8	5,558	(5,449)	109	10.9	8,230	(8,819)	(589)	
Market Expansion	3.0	-	(600)	(600)	-	-	-	-	
Online Market Platform	-	87	(233)	(146)	-	75	(209)	(134)	
<b>TOTAL</b>	<b>9.8</b>	<b>5,645</b>	<b>(6,282)</b>	<b>(637)</b>	<b>10.9</b>	<b>8,305</b>	<b>(9,028)</b>	<b>(723)</b>	

Operating Activities that this Subsidiary delivers (*cost embedded in the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Operating Activities</b>											
N/A	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	-	-	-	-	-	-	-	-

Strategic Projects that this Subsidiary delivers (*cost in addition to the Program Budget*):

	\$'000	FTE	2025/26 Q2 Budget			Total(N)	FTE	2026/27			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
ACMA Traders Sustainability Program Stage 2	-	-	50	-	(50)	-	-	-	-	-	-
Adelaide Central Market Expansion Operational Preparedness	-	-	-	-	(859)	(859)	2.0	-	(217)	(2,048)	(2,265)
Market Expansion Art Project (Internal Spaces)	-	-	-	-	-	-	-	-	-	(100)	(100)
Market Expansion Technical Services & Site Management	-	-	-	-	-	-	-	-	-	(295)	(295)
<b>TOTAL</b>	-	-	<b>50</b>	-	<b>(909)</b>	<b>(859)</b>	<b>2.0</b>	-	<b>(217)</b>	<b>(2,443)</b>	<b>(2,660)</b>

# Adelaide Economic Development Agency

Corporate Services Portfolio

**Strategic Plan link** Our Economy

**Accelerate economic growth in the CoA by attracting investment, supporting businesses to grow, funding festivals, growing the visitor economy, supporting residential growth, managing Rundle Mall and marketing the city as a destination and ‘magnet city’.**

**Functions supported:**

- Business Support and Investment
- Economic Data and Insights
- Event and Festival Sponsorship
- Marketing the City
- Precinct Group Funding
- Residential Growth
- Rundle Mall Management, Activations and Marketing
- Funding for strategic partnerships
- Visitor Economy
- Visitor Information Services

**Outputs for the year ahead**

- Market and activate Rundle Mall, promote the precinct to new brands, continue work to reposition the Mall in response to changes in retail trends and consumer behaviour and celebrate the Mall’s 50<sup>th</sup> anniversary
- Support visitation to the City by directly investing into a program of events and festivals
- Work with partner organisations such as Business Events Adelaide, Study Adelaide, Renew Adelaide, Festival City Adelaide, MTP Connect and ThincLab to build the city’s economy
- Deliver initiatives that increase the number of workers in the City by supporting businesses to grow or locate in Adelaide
- Market and promote the city with a consistent brand that underpins AEDA’s marketing activities, supporting investment and visitor attraction
- Ensuring people visiting Adelaide receive advice and information that exceeds their expectations, both on the digital platform and in the new Visitor Experience Centre.
- Support precinct groups
- Provide events and data that stimulate thinking about the City’s economy and can underpin business decision making.

The following table provides a view of this Subsidiary’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		4,528	-	4,528	-	4,612	-	4,612
Employee Costs		31.6	-	(4,769)	(4,769)	31.6	-	(5,346)	(5,346)
Materials		-	-	(4,943)	(4,943)	-	-	(4,881)	(4,881)
Sponsorships		-	-	(3,346)	(3,346)	-	-	(3,477)	(3,477)
Depreciation		-	-	(72)	(72)	-	-	(77)	(77)
Finance Costs		-	-	(7)	(7)	-	-	(5)	(5)
<b>TOTAL</b>		<b>31.6</b>	<b>4,528</b>	<b>(13,137)</b>	<b>(8,609)</b>	<b>31.6</b>	<b>4,612</b>	<b>(13,786)</b>	<b>(9,174)</b>
<b>Activity View</b>									
General Manager AEDA		2.0	-	(547)	(547)	2.0	-	(569)	(569)
Business and Investment		7.0	-	(2,787)	(2,787)	7.0	-	(3,066)	(3,066)
Marketing		8.0	-	(2,144)	(2,144)	8.0	-	(2,213)	(2,213)
Rundle Mall Management		9.6	4,518	(4,520)	(2)	9.6	4,612	(4,612)	-
Visitor Economy		5.0	10	(3,139)	(3,129)	5.0	-	(3,326)	(3,326)
<b>TOTAL</b>		<b>31.6</b>	<b>4,528</b>	<b>(13,137)</b>	<b>(8,609)</b>	<b>31.6</b>	<b>4,612</b>	<b>(13,786)</b>	<b>(9,174)</b>



Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	\$'000	2025/26 Q2 Budget				Total(N)	2026/27				
		FTE	Inc.	Emp.	Ext.		FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Adelaide Fashion Week	-	-	-	(489)	(489)	-	-	-	(502)	(502)	
Business Growth - Business Support	-	-	-	(232)	(232)	-	-	-	(241)	(241)	
Data and Insights	2.0	-	(286)	(126)	(412)	2.0	-	(443)	(119)	(562)	
Event and Festival Sponsorship	-	-	-	(1,990)	(1,990)	-	-	-	(2,039)	(2,039)	
General Marketing	-	-	-	(420)	(420)	-	-	-	(431)	(431)	
Main Streets Development	-	-	-	(190)	(190)	-	-	-	(280)	(280)	
Grants / Precinct Activation	-	-	-	(1,142)	(1,142)	-	-	-	(1,137)	(1,137)	
Strategic Partnerships	-	-	-	(198)	(198)	-	-	-	(203)	(203)	
Visitor Growth - Tourism Projects	-	-	-	(198)	(198)	-	-	-	(203)	(203)	
<b>TOTAL</b>	<b>2.0</b>	<b>-</b>	<b>(286)</b>	<b>(4,787)</b>	<b>(5,073)</b>	<b>2.0</b>	<b>-</b>	<b>(443)</b>	<b>(4,952)</b>	<b>(5,395)</b>	

Strategic Projects that this Program delivers (*cost in addition to the Program Budget*):

	\$'000	2025/26 Q2 Budget				Total(N)	2026/27				
		FTE	Inc.	Emp.	Ext.		FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Black Friday	-	-	-	(50)	(50)	-	-	-	-	-	
City Brand Development	-	-	-	(100)	(100)	-	-	-	(150)	(150)	
Investment Attraction Program	-	-	-	(100)	(100)	-	-	-	(200)	(200)	
Partner Marketing - Winter Focus	-	-	-	(75)	(75)	-	-	-	-	-	
Rundle Mall 50th Anniversary	-	-	-	-	-	-	-	-	(257)	(257)	
Rundle Mall Live Music Program	-	-	-	(100)	(100)	-	-	-	-	-	
Tourism and Business	-	-	-	(150)	(150)	-	-	-	-	-	
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(575)</b>	<b>(575)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(607)</b>	<b>(607)</b>	

## Office of the Chief Executive / Office of the Lord Mayor

**Supports the CEO to lead a sustainable, successful organisation, to make well informed decisions to deliver on Council’s priorities, and to foster productive partnerships both with industry, and local government and other government bodies through the delivery of effective intergovernmental relations.**

**Supports the Lord Mayor and Council Members to foster productive relationships with peak bodies, other government bodies and the community, to deliver our strategic plan, and fulfill our Capital City leadership responsibilities.**

**Functions supported:**

- Advocacy, partnerships and intergovernmental relations
- Capital city oversight
- Civic protocols and events
- Communication and public relations
- Executive support and administration
- Lord Mayor and Council administration

**Outputs for the year ahead**

- Participate and advocate to Federal, State and Local Governments
- Manage stakeholder relationships that support City, Community and Civic development
- Facilitate strong connections through Civic Events, Forums, Local, National and International partnerships
- Ensure that the organisation is providing transparent and professional advice and delivering statutory requirements
- Provide high-level administrative support and appropriate advice to ensure the Lord Mayor, Council Members and Executive fulfill their roles and responsibilities

The following table provides a view of this Program’s budget by both operations and activity:

	2025/26 Q2 Budget				2026/27				
	\$'000	FTE	Inc.	Exp. Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>									
Revenue	-	-	-	-	-	-	-	-	-
Employee Costs		10.3	-	(1,866)	(1,866)	10.3	-	(1,952)	(1,952)
Materials		-	-	(1,225)	(1,225)	-	-	(1,252)	(1,252)
Sponsorships		-	-	-	-	-	-	-	-
Depreciation		-	-	-	-	-	-	-	-
Finance Costs		-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>	<b>10.3</b>		<b>(3,204)</b>	<b>(3,204)</b>
<b>Program Budget</b>									
Office of the Chief Executive		4.0	-	(1,501)	(1,501)	4.0	-	(1,554)	(1,554)
Civic Event, Partnerships, and Other Events		-	-	(385)	(385)	-	-	(393)	(393)
Lord Mayor’s Office Administration		6.3	-	(1,205)	(1,205)	6.3	-	(1,257)	(1,257)
<b>TOTAL</b>		<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>	<b>10.3</b>		<b>(3,204)</b>	<b>(3,204)</b>

Operating Activities that this Program delivers (*cost embedded in the Program Budget*):

	2025/26 Q2 Budget					2026/27				
	\$'000	FTE	Inc.	Emp.	Ext. Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>										
N/A	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>										

**Attachment A – Quarter 4 2025/26 Forward Procurement Report**

Program	Description	Proposed Procurement Approach	Anticipated Total Procurement Value	Expected at Market	Comments
City Infrastructure	Adelaide Central Market - Market Floor Fire Compliance - Escalator Shaft Compartmentalisation	Open Tender	Potentially >\$2 million	2025/26: Q4	<p>The scope of works comprises the design and documentation necessary to fire-compartmentalise the existing escalators at the Adelaide Central Market, addressing compliance issues associated with the adjoining CMAR development. Given the shared interface between the two buildings, this work will need to proceed iteratively and concurrently with the Central Market Arcade Redevelopment.</p> <p>The latest cost estimate is based on 90% design. There remains a risk that further fire rating advice may increase the overall cost; however, this will not be known until after the RFT process has closed. As such, it is considered prudent to list this project in this report because:</p> <ul style="list-style-type: none"> <li>a) the market response may be affected by higher input costs resulting from international conflict, which may necessitate early delegated approval from Council; and</li> <li>b) the timing of the Caretaker Period may influence the project's procurement schedule, potentially requiring some activities to commence earlier than initially programmed.</li> </ul>
City Infrastructure	Pirie St Improvements	Open Tender	>\$2 million	2025/26: Q4	<p>This project will undertake asset renewal works along Pirie Street, between Pulteney Street and Frome Street, consistent with the asset management plans. The scope includes road resurfacing, targeted renewal of kerb and water table sections, and investigation of opportunities for street tree planting and WSUD elements.</p>
City Infrastructure	Adelaide Central Market Roof Renewal	Open Tender	>\$2 million	Potentially 2025/26: Q4	<p>This project comprises the detailed design, cost estimation, and delivery of a full roof replacement together with associated building services upgrades. It is included within the draft 2026/27 Capital Program.</p>

## Recommendations of the Infrastructure and Public Works Committee – 21 April 2026

Tuesday, 28 April 2026  
Council

Strategic Alignment – Our Corporation

Public

**Program Contact:**  
Rebecca Hayes, Associate  
Director Governance and  
Strategy

**Approving Officer:**  
Anthony Spartalis, Chief  
Operating Officer

### EXECUTIVE SUMMARY

The Infrastructure and Public Works Committee considered the following Items at its meeting held on 21 April 2026 and resolved to present to Council the following recommendations for Council determination:

- Item 7.2 – 19 Grenfell Street – Right of Way
- Item 7.3 – Capital Works Monthly Project Update - March 2026

### RECOMMENDATION

**1. Recommendation 1 – Item 7.2 - 19 Grenfell Street – Right of Way**

THAT COUNCIL

1. Approves, in its capacity as the owner of a registered Right of Way over Certificate of Title Volume 6120 Folio 367, the registered proprietor of that property granting licences for outdoor dining purposes, including the use of fixed furniture, with respect to the portion of land marked “A” and “B” as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure & Public Works Committee held on 21 April 2026.

**2. Recommendation 2 – Item 7.3 - Capital Works Monthly Project Update - March 2026**

THAT COUNCIL

1. Notes the Capital Works Program Update for 31 March 2026 as contained within this report and Attachment A to Item 7.3 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 21 April 2026.

# DISCUSSION

1. The Infrastructure and Public Works Committee met on Tuesday 21 April 2026. The Agenda with reports for the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
3. The following matters were the subject of deliberation
  - 3.1. Item 7.2 – 19 Grenfell Street – Right of Way

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

    1. Approves, in its capacity as the owner of a registered Right of Way over Certificate of Title Volume 6120 Folio 367, the registered proprietor of that property granting licences for outdoor dining purposes, including the use of fixed furniture, with respect to the portion of land marked "A" and "B" as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure & Public Works Committee held on 21 April 2026.

For ease, Attachment A relating to Recommendation 1, Item 7.2, has been included at the end of this recommendation report.
  - 3.2. Item 7.2 – Capital Works Monthly Project Update - March 2026

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

    1. Notes the Capital Works Program Update for 31 March 2026 as contained within this report and Attachment A to Item 7.3 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 21 April 2026.

For ease, Attachment A relating to Recommendation 2, Item 7.3, has been included at the end of this recommendation report.

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# DATA AND SUPPORTING INFORMATION

**Link 1** – Infrastructure and Public Works Committee Public Agenda

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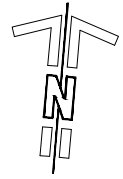
# ATTACHMENTS

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- END OF REPORT -

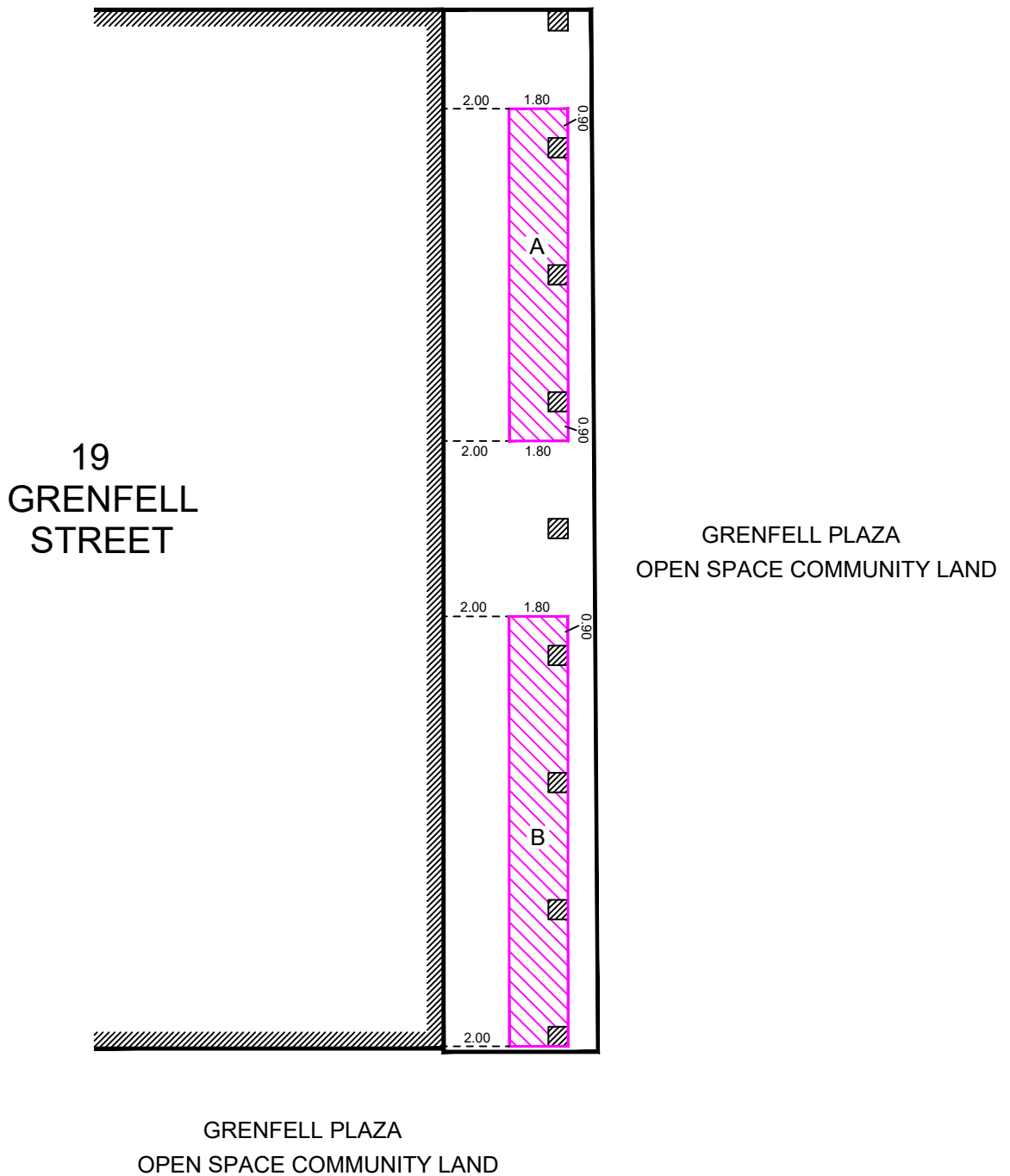
# 19 Grenfell Street

Plan showing the land over which Council consents to its registered Right of Way (on CT 6120/367) being diminished to allow for outdoor dining.



GRENFELL STREET

FOOTPATH



# Capital Works

## March Update

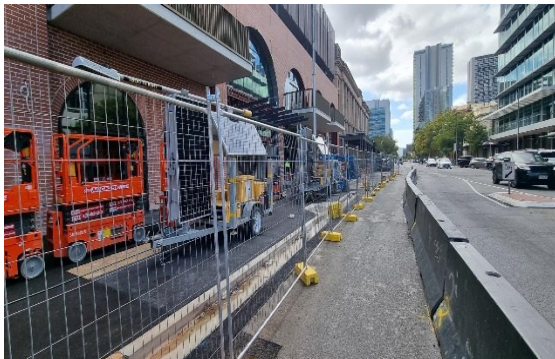
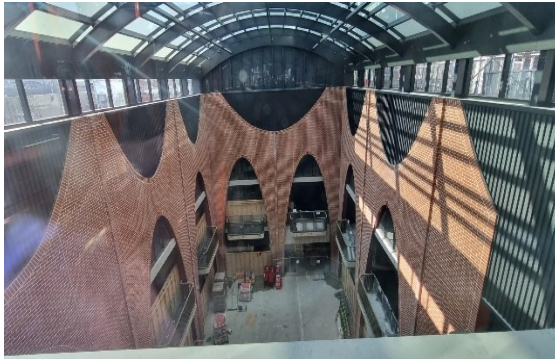
### Infrastructure & Public Works Committee

This report provides an overview of Capital Projects either complete or progressing for the month of March 2026.



## Central Market Arcade Redevelopment

New/Upgrade



There are 650 personnel working on site.

The northern residential/ hotel tower has reached level 40, topped out and complete with roof plant room steel erection being done.

The third of four tower cranes has been decommissioned and removed from the site on the Grote Street end.

Fit out continues in all areas of the podium and southern tower. The northern tower fit out is at level 35.

The Gouger Street footpath works continue and the Gouger Street gantry system and hoarding have all been removed.

The Project is anticipated to be completed in late 2026.

## Urban Structure –Peppermint Park / Wita Wira (Park 18) Peppermint Park Pergola

Renewal



Construction works reached completion in March 2026.

The existing pergola was identified as being in poor condition, with a structural assessment confirming renewal works were required to enhance stability and longevity.

Construction work included cleaning, securing loose connections, replacement of corroded bolts, replacement of timber members, filling of gaps in the timber and pruning of existing vegetation.

## Pan Fountain Veale Park / Waylu Yarta (Park 21)

Renewal



The scope of works includes cleaning of the sculpture to remove dirt and loose friable corrosion.



The cleaning will specifically limit the use of detergents and chemicals to avoid contamination of the pond and disruption of the aquatic life.

Maintenance wax will then be applied to the sculpture. The existing caulking will be removed and replaced.

An inline prefilter will be added to the water supply pipe to prevent/reduce the ongoing blockage of Pan's flute.

### **Victoria Drive Footpath Renewal**

#### **Renewal**



Victoria Drive Footpath Renewal is now complete.

The scope included new asphalt footpath, spoon drain and concrete driveways from

Frome Road to the second university driveway.

### **Urban Structure – Veale Park / Waylu Yarta (Park 21) - Veale Park Pergola**

#### **Renewal**



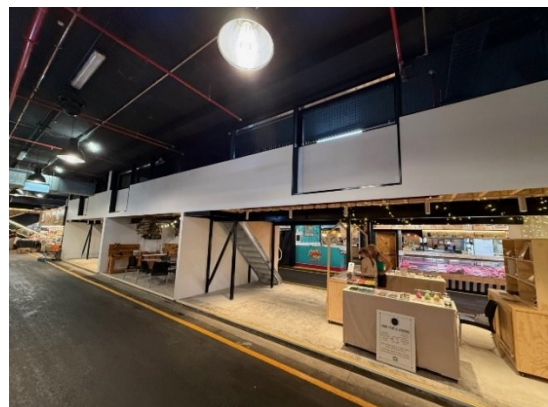
Construction works reached completion in March 2026.

The existing pergola was identified as being in poor condition, with a structural assessment confirming renewal works were required to enhance stability and longevity.

Construction included cleaning, securing loose connections, replacement of corroded bolts, replacement of timber members, filling of gaps in the timber and pruning of existing vegetation.

### **Market Floor Tenant Stall Renewal**

#### **Renewal**





The renewal of Adelaide Central Market Stalls 34-36 was completed in mid-March.

As a temporary arrangement pop up tenants are occupying the cold shell space until ACMA secures long-term leases, at which point an architectural fit out will be undertaken.

## Council representative on AEDA Board Selection Panel

Tuesday, 28 April 2026  
Council

Strategic Alignment - Our Economy

**Program Contact:**  
Michael Sedgman, Chief  
Executive Officer

Public

**Approving Officer:**  
Michael Sedgman, Chief  
Executive Officer

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## EXECUTIVE SUMMARY

The purpose of this report is to seek appointment by Council of a Council Member to the Adelaide Economic Development Agency (AEDA) Board Member selection panel for the period 13 May to 16 June 2026 inclusive.

In accordance with Clauses 4.4.1.3 (a) and (b) of the AEDA Charter, the Chair and Board Member selection panels shall include two Council Members.

Council at its meeting on 28 May 2024 appointed Councillor Mary Couros and Councillor Janet Giles to the AEDA Board selection panel (the panel) for the remainder of the 2022-2026 Council term.

The term of office of the current Board Member/Chairperson concludes on 30 June 2026. An expression of interest process is currently underway to progress appointment of a Board Member/Chairperson from 1 July 2026.

Councillor Giles has been granted a leave of absence from Council for the period 13 May to 16 June 2026. To meet the terms of clause 4.4.1.3(a) of the AEDA Charter, an alternate Council Member is sought to join Councillor Couros as a member of the panel for this recruitment process.

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## RECOMMENDATION

### THAT COUNCIL

1. Appoints Councillor \_\_\_\_\_ to the Adelaide Economic Development Agency Board Selection Panel for the period 13 May to 16 June 2026.
-

## IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	<a href="#">Strategic Alignment – Our Economy</a>
Policy	The Adelaide Economic Development Agency Charter (2023) outlines the appointment of, role and term of members of the AEDA Board as well as the process of appointment.
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Appointment of Councillors to the AEDA Board Selection Panel is required for compliance with the AEDA Charter.
Opportunities	Not as a result of this report
25/26 Budget Allocation	Not as a result of this report
Proposed 26/27 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
25/26 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

# DISCUSSION

## Background

1. The Adelaide Economic Development Agency (AEDA) Charter states that the appointment of Board Members to the AEDA Board requires a Board Member selection panel (the panel) conducting an expression of interest process and making recommendations to Council for approval and appointment.
2. The Charter further specifies that the Panel comprise Council's CEO or delegate, the Council's senior manager in charge of human resources, the Chairperson and two Council Members.
3. The clauses relevant to the appointment of Board Members in the AEDA Charter (2023) ([Link 1](#)) are:
  - 3.1. Clause 4.4.1.3 "up to another seven Board Members must be appointed by the Council following an expression of interest process as follows:" (Noting that 'up to seven Board Members' excludes the Lord Mayor as Council's representative and an Advisory Committee Representative.)
  - 3.2. Clause 4.4.1.3 (a) "one Board Member with board leadership experience will be nominated by a Board Member selection panel, comprising the Council's CEO or delegate, the Council's senior manager in charge of human resources, and two Council Members appointed by resolution of Council, to be a Board Member and Chairperson, and"
  - 3.3. Clause 4.4.1.3 (b) "up to six Board Members with an appropriate range of skills and experience, including at least three Board Members who are business owners within the City of Adelaide, with at least one being a small business owner, will be nominated by a Board Member selection panel comprising the Council's CEO or delegate, the Council's senior manager in charge of human resources, the Chairperson and two Council Members."
  - 3.4. Clause 4.4.1.3 (c) "all nominations pursuant to sub paragraphs (a) and (b) will be recommended to the Council by the Board Member selection panel, for Council endorsement."
4. Council at its meeting on 28 May 2024 appointed Councillor Mary Couros and Councillor Janet Giles to the AEDA Board Member selection panel for the remainder of the 2022-2026 Council term.

## AEDA Board Member and Chairperson Recruitment

5. The term of office of the current AEDA Board Member/Chairperson concludes on 30 June 2026. An expression of interest process is currently underway to progress appointment of a Board Member/Chairperson from 1 July 2026.
6. Councillor Giles has been granted a leave of absence from Council for the period 13 May to 16 June 2026. To meet the terms of clause 4.4.1.3(a) of the AEDA Charter, an alternate Council Member is sought to join Councillor Couros as a member of the panel for this recruitment process.
7. While the AEDA Charter is silent with regard to alternate or proxy Council Members being appointed for the panel, the Administration believes appointment of an alternate Council Member appointed by Council to the panel during Councillor Giles' leave of absence will fulfil the panel membership requirement in clause 4.4.1.3(a).
8. Council is asked to consider and appoint a Council Member to the panel for the period 13 May to 16 June 2026 to progress the recruitment during that time of a Board Member/Chairperson for the AEDA Board.

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# DATA AND SUPPORTING INFORMATION

**Link 1** – Adelaide Economic Development Agency Charter 2023

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# ATTACHMENTS

Nil

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- END OF REPORT -

## Support for People Sleeping Rough during Extreme Weather: Code Red and Code Blue

Tuesday, 28 April 2026  
Council

Strategic Alignment - Our Community  
Public

**Program Contact:**  
Sarah Gilmour, Associate  
Director Park Lands, Policy &  
Sustainability

**Approving Officer:**  
Ilia Houridis, Director City  
Shaping

### EXECUTIVE SUMMARY

The purpose of this report is to respond to Council's decision on 14 April 2026 asking the Administration to prepare a further report by the end of April 2026 regarding Extreme Weather Support for People Sleeping Rough.

A report was presented to the City Planning, Development and Business Affairs Committee on 7 April 2026 ([Link 1](#)) which responded to Council's decision of 10 March 2026 asking the Administration to prepare a report by mid-April 2026, to 'assist the Council in ensuring that no rough sleeper in the City of Adelaide seeking safety from extreme weather will be denied shelter in the winter of 2026'.

That report ([Link 1](#)) identified Council owned community and/or business properties that could be made available. For ease of access the content has been reproduced in [Link 2](#).

At its meeting on 14 April 2026 Council resolved to:

1. *Notes the Administration's report and asks the Administration to;*
  - 1.1. *Detail which Council owned Community and/or business properties could be turned into safe, temporary accommodation during the declaration of Code Blue Tier 2 Activations as a trial program between the beginning of June and the end of August 2026.*
  - 1.2. *Contact the Executive Officer of the Independent Community-wide Homelessness Administrators Group to explore with the Group its assessment of the potential for Council's provision of assistance in extreme weather as outlined in the resolution of March 10, 2026 and to report to Council on the outcomes by the end of April.*

This report provides further advice on the use of Council owned community and/or business properties that 'could be turned into safe, temporary accommodation during the declaration of Code Blue Tier 2 Activations as a trial program between the beginning of June and the end of August 2026', that was provided in the report to the City Planning, Development and Business Affairs Committee on 7 April 2026.

Based on previous advice and further investigation, the Meeting Hall, located in Paul Kelly Lane, behind the Colonel Light Centre has been identified as a potential location for a trial program between the beginning of June and the end of August 2026. The trial program would be dependent on a partnership model with Council as the provider of the space and sector coordinating the workforce with the requisite skills to staff an overnight accommodation response for people sleeping rough and provide a suitable service delivery model. Costing estimates are outlined in the report for indicative purposes and are preliminary and subject to change.

Contact was made with the Executive Officer of the Independent Community-wide Homelessness Administrators Group (ICHAG) per part 1.2 of Council's decision. The ICHAG is an information and advocacy network of existing homelessness service providers supported by the Adelaide Day Centre. Membership of the ICHAG is provided in [Link 3](#) and includes some of the homelessness system Alliance members (some of which are funded by the Department of Human Services for extreme weather response) and non-Alliance members. The ICHAG has a shared vision and agreement on the need to address homelessness, including a need for additional emergency and supported accommodation. Views of individual members within the ICHAG relating to extreme weather response needs vary.

Administration's report on 14 April 2026 ([Link 1](#)) included the views of Alliance members involved in the extreme weather response, including the Department of Human Services (DHS), Baptist Care SA (WestCare), the Hutt Street Centre.

# RECOMMENDATION

## THAT COUNCIL

1. Notes the findings of the further report to Council into the use of Council owned community and/or business properties for safe, temporary accommodation as contained in Item 15.2 on the Agenda for the Council meeting held on 28 April 2026.
-

## IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	<p><b>Strategic Alignment – Our Community</b></p> <p>Our Objective is to: Support our communities to thrive</p> <p>Key Action: Work with partners to identify new and innovative ways to reduce rough sleeping and homelessness.</p>
Policy	<p>The City of Adelaide’s Homelessness Strategy – Everyone’s Business, includes a bold move relation to Emergency Shelter which states:</p> <p><i>In partnership with the South Australian Homelessness Alliance, investigate whether the City of Adelaide community infrastructure is made available in response to extreme heat and cold weather such as State Government announcements of Code Red and Code Blue.</i></p>
Consultation	<p>Administration engaged with the following agencies and organisations to inform this report:</p> <ul style="list-style-type: none"> <li>• Department of Human Services (DHS)</li> <li>• Baptist Care SA (WestCare)</li> <li>• Hutt Street Centre</li> <li>• SA Housing Trust</li> <li>• Independent Community-wide Homelessness Administrators Group (ICHAG).</li> </ul>
Resource	<p>This initiative will require a City of Adelaide property (building) to be made available as required.</p> <p>In addition to the building equipment and supplies (such as partitions, temporary camping beds, sleeping bags etc), will need to be purchased to support the provision of an extreme weather service.</p> <p>Furthermore and proposed as external resourcing, a commitment and the cost of workforce to staff the venue is also required. Through our preliminary research and consultation, Administration advises that a response based on volunteer support alone is insufficient to deliver a safe and sustainable service for vulnerable community members.</p> <p>There will also be a requirement for venue set-up, security presence and industrial cleaning which would be outsourced, noting our venues are used to provide other purposes through the day to our community.</p>
Risk / Legal / Legislative	<p>High-level risks have been identified per the discussion section of this report.</p> <p>A full risk assessment is required prior to a trial program being implemented. Administration has contacted the Local Government Mutual Liability Scheme to determine insurance implications. Within the available timeframe this assessment is yet to be finalised.</p> <p>A preliminary response has been received in relation to asset management protection raising concerns regarding a service which sits outside of core council functions, property damage, emergency evacuation and security presence.</p> <p>Further investigation of the risks and insurance implications for assets, the workforce and participants is required.</p>
Opportunities	<p>On 7 April 2026, the Administration foreshadowed the development of a City of Adelaide Extreme Weather Response Protocol for people sleeping rough; and the expansion of the care packages provided through the libraries and community centres.</p>
25/26 Budget Allocation	<p>The initiative discussed in this report is currently unfunded.</p>
Proposed 26/27 Budget Allocation	<p>Should Council decide to implement an overnight accommodation response for extreme weather events on a trial basis, provision will need to be made in the 2026/27 Annual Business Plan and Budget. Costing estimates are to be finalised but at this preliminary stage are estimated to be in the order of \$300,000 in expenses and \$15,000 to \$120,000 in revenue foregone (based on the current year’s bookings at the Meeting Hall and the previous three years revenue for that property). The initiative is currently unfunded and not included in the draft 2026/27 Annual Business Plan and Budget .</p>



Life of Project, Service, Initiative or (Expectancy of) Asset	Subject to Council decision, the trial period is proposed for three months between 1 June 2026 and 31 August 2026. Noting that if there is a view to implement as a service post trial, there would be seasonal funding required across the winter and summer months annually.
25/26 Budget Reconsideration (if applicable)	Should Council wish to have a response operational by 1 June 2026, there are costs for equipment (i.e. temporary stretcher beds) which will need to be met from the 2025/26 budget that are currently unfunded.
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	The State Government has confirmed the trial is not eligible for State Government brokerage funding, which is available to homelessness Alliance members.

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# DISCUSSION

## Purpose

1. The purpose of this report is to respond to Council's decision on 14 April 2026 asking the Administration to prepare a report by the end of April 2026, to
  - 1.1. *Detail which Council owned Community and/or business properties could be turned into safe, temporary accommodation during the declaration of Code Blue Tier 2 Activations as a trial program between the beginning of June and the end of August 2026.*
  - 1.2. *Contact the Executive Officer of the Independent Community-wide Homelessness Administrators Group to explore with the Group its assessment of the potential for Council's provision of assistance in extreme weather as outlined in the resolution of March 10, 2026 and to report to Council on the outcomes by the end of April.*
2. Additional background information was provided to the City Planning, Development and Business Affairs Committee on 7 April 2026 ([Link 1](#)) including information on Council owned community and/or business properties. For ease of access the content has been reproduced in [Link 2](#).
3. This report is structured in three parts to respond to Council's decision on 14 April 2026.

## Part 1 – Council owned community and/or business properties

4. This report provides further advice on the use of Council owned community and/or business properties that 'could be turned into safe, temporary accommodation during the declaration of Code Blue Tier 2 Activations as a trial program between the beginning of June and the end of August 2026'.
5. Adelaide Central Bus Station
  - 5.1. The Adelaide Central Bus Station currently operates from 6:00am to 8:30pm, seven days a week. During this time, the Bus Station accommodates a high number of bus services throughout the day and night.
  - 5.2. The service counters and various areas of the bus station concourse are subject to commercial leases to various coach operators. Any changes to these operations will require consultation with operators.
  - 5.3. The building is community titled with Common Ground who own the apartments above. Changes to use of the building may require additional approval by the body corporate.
  - 5.4. The bus station includes a large open area and does have heating and cooling and access to toilet facilities, shower facilities, lockers and CCTV.
  - 5.5. There is a café located inside the bus station which is subject to a commercial lease. Any changes to the operation of the café as a potential temporary kitchen would need to be consulted on with the operator.
6. North Adelaide Library and Community Centre
  - 6.1. The main hall at the North Adelaide Community Centre operates and is available for hire between 4:00pm and 11:00pm every weekday and 8:00am and 11:15pm on the weekend.
  - 6.2. It is popular for community event hire after hours and the City of Adelaide regularly run programs during the day and in the evenings.
  - 6.3. Between 1 June and 31 August 2026 there are 251 bookings which are expected to generate \$2,234 (incl GST) in income.
  - 6.4. The property includes a main hall and stage area and has heating and cooling, basic kitchen facilities, toilet facilities and CCTV. It does not have shower facilities, lacks storage options, and has some accessibility challenges.
  - 6.5. Nearby residents have raised concerns about people sleeping rough, illegal activity and anti-social behaviour experienced around the property over the past six months.
7. Minor Works Building Community Centre
  - 7.1. The Minor Works Building Community Centre operates and is available for hire between 7:45am and 11:30pm daily.
  - 7.2. It is popular for community event hire after hours and the City of Adelaide regularly run programs during the day and in the evenings.

- 7.3. Between 1 June and 31 August 2026 there are 269 bookings which are expected to generate \$2,199 (incl GST) in income.
- 7.4. The property is spread across two levels with the lower level comprised of a smaller open area and kitchen and the upper level comprised of a large room.
- 7.5. The property has heating and cooling, basic kitchen facilities, toilet facilities and CCTV. It does not have shower facilities and has limited storage.
8. UParks
- 8.1. There are currently four UPark locations across the city – Rundle Street, Pirie Flinders, Topham Mall, and Wyatt Street – which include access to public toilets.
- 8.2. UParks do not provide heating or cooling which may create potential health and safety risks for individuals sleeping in their cars and other users, particularly if vehicles are left running to heat or cool people inside.
9. Community Buildings – Adelaide Park Lands
- 9.1. The Leasing structure of these venues pose challenges as Administration does not manage these buildings once under lease. Therefore their use would require approvals from the Head Lessees and subsequent to any trial may require further consideration of leasing structures for the future if these venues were to be considered as temporary supports for extreme weather response.
- 9.2. In summer and winter these assets are used heavily into the evening and on weekends extended use from morning through the day, and it is anticipated based on the non-programmed nature of extreme weather events that there would be conflicts between their leased use and a response for extreme weather that often provides 12-24 hours' notice.
10. Adelaide Town Hall
- 10.1. Adelaide Town Hall is open to the public from 9:00am to 5:00pm every weekday and regularly used for events.
- 10.2. Adelaide Town Hall accommodates the Office of the Lord Mayor, Council staff, security staff and the Council Chambers.
- 10.3. Within Adelaide Town Hall there are five separate spaces available for hire.
- 10.4. The venue has heating and cooling, toilet facilities, basic kitchen facilities and CCTV. It does not have shower facilities.
- 10.5. The venue is home to many historical artefacts, paintings and collections.
11. Meeting Hall (Adelaide Town Hall)
- 11.1. The Meeting Hall, which is managed by Adelaide Town Hall, is a stand-alone facility located behind Adelaide Town Hall in Paul Kelly Lane.
- 11.2. The property includes a large hall and stage area and has toilet facilities, heating and cooling and CCTV. It does not have kitchen facilities or showers facilities and has limited storage.
- 11.3. Between 1 June and 31 August 2026 there are currently 13 bookings comprised of meetings, concerts, and wedding ceremonies, which are expected to generate \$15,284 in revenue.
- 11.4. Information from Adelaide Town Hall indicates that bookings for the Meeting Hall could be paused during the three-month trial period.
- 11.5. Existing bookings would need to be either cancelled or relocated, to enable the space to be available if a Tier 2 Code Blue is activated by Department of Human Services.
12. Properties have been reviewed based on the current service offering at WestCare which is summarised below:

Category	Item
Venue facilities	Accessible entry and exit points
	Toilet amenities including accessible facilities
	Shower facilities
	Kitchen facilities including hot water
	Laundry facilities

	Heating and cooling system
	Sufficient lighting
	CCTV cameras
	Storage space and lockers for personal belongings and venue supplies such as food, bedding, tables, chairs etc.
	Fire safety equipment
	Charging points
Staffing	Security personnel
	Social workers and community service workers
	Personnel for set up and pack down
	Cleaning staff
	Volunteers
Supplies	Food, beverages and kitchen provisions
	Bedding including stretchers and sleeping bags
	Toiletries and bathroom essentials
	First aid supplies
	Cleaning supplies
	Tables and chairs
	TV or other entertainment

## Part 2 – Trial program

13. Based on previous advice and further investigation, the Meeting Hall, located in Paul Kelly Lane, behind the Colonel Light Centre has been identified as a potential location for a trial program between the beginning of June and the end of August 2026. Whilst it is a venue that meets to a higher degree relative to other CoA properties the requirements outlined in paragraph 12 above, there are still a number of operational and opportunity cost issues related to other building uses and revenue that need to be further investigated.
14. The trial program is dependent on a partnership model, with Council as the provider of the facility and the sector (State Government/Not for Profit/Alliance) the provider of a workforce with the requisite skills to staff an overnight accommodation response for people sleeping rough and provide a suitable service delivery model.
15. Through the Department of Human Services' review of its extreme weather response (in progress), it is understood a key challenge for existing service providers is standing up an overnight accommodation response at short notice. This could be amplified for the City of Adelaide who will be relying on a partnership delivery model or contract (temporary) staff availability.
16. Costing estimates are outlined in the report for indicative purposes and are preliminary and subject to change and have been based on one off fixed costs, regular supplied items and staffing. This does not include any foregone revenue from the building.
  - 16.1. The estimated costs associated with providing a temporary overnight accommodation for people sleeping rough during a Tier 2 Code Blue for one weeknight from 5:00pm to 8:00am is estimated at \$15,000 per occasion.
  - 16.2. Assuming the trial period results in 20 extreme weather event days (per last year's extreme weather activations), the estimated costs are in the order of \$300,000.
  - 16.3. Additional charges would apply for staff working on a Saturday, Sunday or Public Holiday.
17. All costs associated with a trial period would need to be funded by the City of Adelaide (pending a partnership service model), as the trial would not be eligible for funding support, including brokerage, from the Department of Human Services.
18. Administration has contacted the Local Government Mutual Liability Scheme to determine insurance implications. A preliminary response has been received in relation to asset management protection. Further investigation of the risks and insurance implications to assets, the workforce and participants is required.

19. The following high-level risks have been identified:
- 19.1. Challenging behaviours including potential aggression, violence and conflict between participants and/or towards staff, volunteers, and security, resulting in safety issues and negatively impacting staff wellbeing.
  - 19.2. Ability to engage specialised and experienced staff to appropriately support clients with complex/high-risk needs at short notice once an extreme weather activation has been called.
  - 19.3. Ability to operationalise the venue/model at short notice due to insufficient staff availability.
  - 19.4. Loss of revenue from cancellation of existing venue hire bookings, reduced availability of venue in the trial period, and ongoing impacts due to changes to venue's perceived purpose or standard of service.
  - 19.5. Potential amenity impacts to the public realm such as increased waste, litter and hazardous materials (including human waste), increased noise/disturbance and congregation of people sleeping rough outside hours of operation.
  - 19.6. Insurance requirements for asset management protection including property damage, emergency evacuation and security presence.
  - 19.7. Cessation of service following trial period resulting in unmet needs of clients and community dissatisfaction.
  - 19.8. Low client utilisation rates.
  - 19.9. Damage to the property requiring maintenance and reducing availability of the property for future hire.
  - 19.10. Community opposition, complaints and/or negative media coverage to trial.
  - 19.11. Personal loss/theft of belongings of staff and clients.
  - 19.12. Accumulation of uncollected belongings requiring disposal of additional items.

### **Part 3 – Independent Community-wide Homelessness Administrators Group (ICHAG)**

- 20. Administration met with the Executive Officer of the Independent Community-wide Homelessness Administrators Group (ICHAG) on 22 April 2026.
- 21. The ICHAG is an information and advocacy network of existing homelessness service providers supported by the Adelaide Day Centre that meets monthly.
- 22. Membership of the ICHAG is provided in [Link 3](#) and includes homelessness system Alliance members (funded by the Department of Human Services for extreme weather response), and non-Alliance members.
- 23. The ICHAG has a shared vision and agreement on the need to address homelessness, including a need for additional emergency and supported accommodation. The Executive Officer indicated the need for additional support and accommodation for people sleeping rough during extreme weather events.
- 24. Views of individual members within the ICHAG relating to extreme weather response needs vary.
- 25. Following Council's decision on 14 April 2026, contact was made with ICHAG and remade with the Hutt Street Centre to revisit opportunities for a delivery partner and specifically to address staffing of a response. Each group has indicated a willingness to continue conversations but has not been able to commit to staff resourcing.

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## DATA AND SUPPORTING INFORMATION

**Link 1** – [Agenda – City Planning, Development and Business Affairs Committee – 7 April 2026](#)

**Link 2** – [Details on Council owned community and/or business properties](#)

**Link 3** – [Independent Community-wide Homelessness Administrators Group Membership](#)

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## ATTACHMENTS

Nil

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- END OF REPORT -

## Reports from Council Members

Tuesday, 28 April 2026

Council

Strategic Alignment - Our Corporation

**Program Contact:**

Rebecca Hayes, Associate  
Director Governance & Strategy

Public

**Approving Officer:**

Anthony Spartalis, Chief  
Operating Officer

## EXECUTIVE SUMMARY

The purpose of this report is to:

1. Inform Council of Council Member activities and functions that Council Members have attended on behalf of the Lord Mayor for the period 20 March to 19 April 2026.
2. Provide a summary of Council Members' attendance at meetings for the period 16 March to 19 April 2026.

Council Members may also table reports on activities undertaken on Boards and Committees where they are representing Council, and these reports will be included in the Minutes of the meeting.

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## RECOMMENDATION

### THAT COUNCIL

1. Notes the Council Member activities and functions attended on behalf of the Lord Mayor as contained in Attachment A to Item 16.1 on the Agenda for the meeting of the Council held on 28 April 2026.
2. Notes the summary of meeting attendance by Council Members as contained in Attachment B to Item 16.1 on the Agenda for the meeting of the Council held on 28 April 2026.
3. Notes that reports from Council Members tabled at the meeting of the Council held on 28 April 2026 will be included in the Minutes of the meeting.

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## ATTACHMENTS

**Attachment A** – Council Member activities and functions attended on behalf of the Lord Mayor

**Attachment B** – Summary of Council Member meeting attendance

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- END OF REPORT -

**FUNCTIONS ATTENDED ON BEHALF OF THE LORD MAYOR: 20 March 2025 - 19 April 2026**

<b>COUNCIL MEMBER</b>	<b>DATE</b>	<b>EVENT TITLE</b>	<b>EVENT DETAILS</b>
Councillor Arman Abrahamzadeh	25/03/26	Invitation to MOSAIC Community Night: Persian Creation - SPEECH	Minor Works Building
Councillor Carmel Noon (Deputy Lord Mayor)	26/03/26	Adelaide Town Hall Organ Concert - SPEECH	Town Hall
Councillor Dr Mark Siebentritt	28/03/26	Lord Mayor's Community Petanque Trophy - SPEECH	Golden Wattle Park, Mirnu Wirra
Councillor Dr Mark Siebentritt	31/03/26	Air Force Birthday Wreath Laying Ceremony	Torrens Parade Gound
Councillor Dr Mark Siebentritt	01/04/26	Rotary Club of Adelaide Parks - SPEECH	Naval, Military & Airforce Club
Councillor Carmel Noon (Deputy Lord Mayor)	11/04/26	Indie Verse Book Event - SPEECH	Estonian House
Councillor Patrick Maher	15/04/26	Adelaide Turf Cricket Association Women's Award Night - SPEECH	Arkaba Hotel

**COUNCIL MEMBER MEETINGS ATTENDED: 20 MArch 2025 - 19 April 2026**

<b>COUNCIL MEMBER</b>	<b>DATE</b>	<b>EVENT TITLE</b>	<b>EVENT DETAILS</b>
Councillor Phillip Martin	16/04/26	Adelaide Central Market Board Meeting	Attended as Representative

## Council Member Meeting Attendance

	City Finance and Governance Committee 17 March 2026	Infrastructure and Public Works Committee 17 March 2026	Council Assessment Panel 23 March 2026	Council 24 March 2026	Kadaltilla / Adelaide Park Lands Authority 26 February 2026	Council - Special 7 April 2026	City Finance and Governance Committee - Special 7 April 2026	City Community Services and Culture Committee 7 April 2026
Lord Mayor Dr Jane Lomax-Smith	✓	✓		✓		✓	✓	✓
Councillor Carmel Noon (Deputy Lord Mayor)	✓	✓				✓	✓	✓
Councillor Arman Abrahamzadeh	✓	✓	✓ (proxy for Cr Freeman)	✓		✓	✓	✓
Councillor Alfredo Cabada	✓	✓		✓		✓	✓	✓
Councillor Mary Couros	✓	✓		✓		✓	✓	✓
Councillor Henry Davis	✓	✓		✓		✓	✓	✓
Councillor Eleanor Freeman	✓	✓		✓	✓ (proxy for Cr Snape)	✓	✓	✓
Councillor Janet Giles	✓	✓		✓		✓	✓	✓
Councillor Patrick Maher	✓	✓		✓		✓	✓	✓
Councillor Phillip Martin	✓	✓		✓		✓	✓	✓
Councillor Dr Mark Siebentritt	✓	✓		✓		✓	✓	✓
Councillor Keiran Snape	✓	✓		✓		✓	✓	✓
Total number	11	11	1	11	1	10	10	10

	City Planning, Development and Business Affairs Committee 7 April 2026	Adelaide Economic Development Agency Board Meeting 8 April 2026	City Finance and Governance Committee - Reconvened Special 14 April 2026	Council 14 April 2026	Adelaide Central Market Authority Board Meeting 16 April 2026	Audit and Risk Committee 17 April 2026	Total meetings held	Total meetings attended
Lord Mayor Dr Jane Lomax-Smith	✓	✓	✓	✓			12	10
Councillor Carmel Noon (Deputy Lord Mayor)	✓		✓	✓			9	9
Councillor Arman Abrahamzadeh	✓		✓	✓			10	10
Councillor Alfredo Cabada	✓		✓	✓			9	5
Councillor Mary Couros	✓		✓	✓			9	9
Councillor Henry Davis	✓		✓	✓			9	5
Councillor Eleanor Freeman	✓		✓	✓			11	10
Councillor Janet Giles	✓		✓	✓			10	9
Councillor Patrick Maher	✓		✓	✓			9	9
Councillor Phillip Martin	✓		✓	✓	✓	✓ (proxy for Cr Giles)	11	11
Councillor Dr Mark Siebentritt	✓		✓	✓			9	9
Councillor Keiran Snape	✓		✓	✓			10	6
Total number	10	1	12	12	1	1		

Key:

	Apology
	Apology - meeting commenced prior to 5pm
	Leave
	Absent
	Not a Member
	Proxy Member (not in attendance)
	Ex-officio Member



# Councillor Martin - MoN - City of Adelaide Priorities for State Government Funding

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Phillip Martin

Public

**Contact Officer:**  
Michael Sedgman, Chief Executive Officer

## MOTION ON NOTICE

**Councillor Phillip Martin will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:**

'Noting that the Lord Mayor has sent a letter of congratulation to the new Minister for Adelaide, asks the Administration to;

1. Prepare a comprehensive list of those strategies, programs and projects for which the City seeks State Government funding assistance, including but not limited to the Adelaide Bridge, the Weir, the Integrated Transport Strategy and the School Safety Review Program, and
2. Requests that the background to the items listed and any preferred proposed contribution of State funds be provided through the office of the Lord Mayor to the Minister for Adelaide and also, through the secretariat, to the first possible meeting of the Capital City Committee.'

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## ADMINISTRATION COMMENT

1. Should Council resolve to support the proposed motion, the Administration will:
  - 1.1. Prepare a list of strategies, programs and projects for which the City seeks State Government funding assistance, including but not limited to the Adelaide Bridge, the Torrens Weir, the Integrated Transport Strategy and the School Safety Review Program. The list will include background information and proposed State Government funding contribution for each item.
  - 1.2. Prepare a letter for the Lord Mayor to send to Lucy Hood MP, Minister for the City of Adelaide with the detailed list of strategies, programs and projects where State Government funding assistance is sought.
  - 1.3. List this matter as an item for discussion at the next meeting of the Capital City Committee.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable

Impacts on existing projects	Not applicable
Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Approximately 5 hours to prepare the list of strategies, programs and projects for which State Government funding assistance is sought and to prepare the letter for the Lord Mayor to send to the Minister for the City of Adelaide.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4 hours.

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- END OF REPORT -

## Councillor Siebentritt - MoN - Sustainability design prize

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Dr Mark Siebentritt

Public

**Contact Officer:**  
Michael Sedgman, Chief Executive Officer

## MOTION ON NOTICE

**Councillor Dr Mark Siebentritt will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:**

'That Council agrees to establish a design award to encourage innovation and cost efficiencies in the implementation of sustainability measures, such as tree planting and residential EV charging, starting with a \$15,000 prize from the FY26 budget.'

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## ADMINISTRATION COMMENT

1. Administration acknowledges the intent of the Motion on Notice to establish a design award that encourages innovation and cost efficiencies in the implementation of sustainability measures.
2. In this context, a targeted focus on infrastructure design solutions that support street tree planting, urban greening and residential EV charging presents a valuable opportunity to enhance canopy coverage, improve urban amenity, whilst seeking to introduce electric vehicle charging onto residential streets, supporting climate resilience across the city.
3. Council has articulated strong strategic aspirations for climate adaptation through its adopted sustainability frameworks, including the Integrated Climate Strategy (ICS). An increase in EV charging stations along residential streets and an increase in street tree greening directly support the ICS.
4. Increasing urban tree canopy and improving the conditions for healthy, long-lived street trees are key priorities, recognising their role in mitigating urban heat, improving biodiversity, and enhancing the liveability of streets and public spaces. Innovative infrastructure design, such as integrated water-sensitive urban design, soil volume optimisation, and adaptable streetscape treatments will be critical to achieving these outcomes, particularly within constrained urban environments.
5. Accelerating the shift to electric vehicles offers an opportunity for both improving local air quality and reducing noise and carbon emissions. This transition will be supported by City of Adelaide installing additional public EV charging stations in collaboration with partners ensuring targeted coverage to priority locations to support residents and businesses and provide destination charging that supports the city's economic competitiveness and appeal to visitors for shopping, employment and tourism.
6. Should Council resolve to support the proposed motion, the Administration will undertake further work to develop an appropriate framework for a design award focused specifically on infrastructure solutions that enable and enhance street tree greening and residential streets EV charging opportunities. This will include the development of eligibility and assessment criteria that prioritise innovation in design, improved tree health and longevity, efficient use of public space in terms of tree planting and EV charging, resources, constructability, and cost effectiveness.
7. The framework will also consider how proposed solutions respond to common constraints within the public realm, including underground services, competing street uses, and long-term maintenance requirements.

8. Benchmarking against comparable programs, leading practices and streetscape design will inform the approach, ensuring that the initiative supports practical, scalable outcomes.
9. Administration will report back to Council with a proposed structure for the award, including assessment methodology, governance arrangements, and implementation considerations, as well as the application of the \$15,000 prize identified in the motion.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	To be determined
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Initiatives identified through this process are anticipated to be implemented into the Street Tree Greening program into the future.
Budget reallocation	\$40,000 A Strategic Budget allocation of approximately \$25,000 for administrative expenses will be required in the 2026/27 Financial Year, in addition to the proposed \$15,000 prize.
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	The establishment of this award will require coordination across the City Infrastructure and City Shaping portfolios. Up to 150 hours staff time is anticipated for the development of the award criteria, approach to market and promotion of the initiative, and the assessment of submissions. Any works required to incorporate initiatives identified through this process have not been reflected in the above time estimate.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

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- END OF REPORT -

## Deputy Lord Mayor, Councillor Noon - MoN - Residential Growth, Liveability and Governance in Apartment and Complex Living

Tuesday, 28 April 2026  
**Council**

**Council Member**  
Councillor Carmel Noon

Public

**Contact Officer:**  
Iliia Houridis, Director City Shaping

## MOTION ON NOTICE

**Deputy Lord Mayor, Councillor Carmel Noon will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:**

'That Council:

1. Notes that the City of Adelaide Housing Strategy 'Investing in our Future' has a target of Housing for All and references our City Plan to ensure that housing supply and growth is delivered with affordability, accessibility and liveability in mind.
2. Notes the success of the Homelessness Roundtables in bringing insight from across the sector to address issues and seeks to replicate that approach for Housing, with a focus on the particular challenges of density and apartment living.
3. Requests the Chief Executive Officer to organise a City Housing: Apartment and Complex-Living Round Table. Invitations to relevant stakeholders from the public and private sectors should include but not be limited to the Minister for the City of Adelaide, the State Planning Commission Members, the Commissioner for Consumer and Business Services, relevant property peak bodies, developers delivering apartment buildings in the city, strata/community title stakeholders, and precinct resident representatives.
4. Requests Administration provide a report back to Council that:
  - 4.1. summarises the outcomes and recommendations from of the Round Table
  - 4.2. can be used to inform future policy development and actions related to the City of Adelaide Housing Strategy; and
  - 4.3. to inform the review of that strategy for the new term of Council.'

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## ADMINISTRATION COMMENT

1. Council adopted the *Housing Strategy – Investing in our Housing Future* (Housing Strategy), on 13 February 2024 ([Link 1](#)). The Housing Strategy responds to Council's ambitious target to grow the residential population to 50,000 by 2036. It sets out two goals, and seven targets to drive housing outcomes that attract and retain residents in our city.
2. Council endorsed its spatial plan for the city, *City Plan – Adelaide 2036* (City Plan), on 10 September 2024 ([Link 2](#)). The City Plan is an urban design framework that communicates how the City of Adelaide will grow and develop to create a better experience for a growing resident, business and visitor population.
3. The City of Adelaide has used Roundtable events (and design studios in the case of City Plan) to assist in preparing and implementing Council's strategies.
4. There are currently two Roundtables that are in various stages of planning as follows:
  - 4.1. A Development Industry Roundtable to be held in May 2026 to discuss policy and barriers to adaptive reuse of buildings for residential living arising from seismic (earthquake) requirements.

- 4.2. The Lord Mayor’s Annual Homelessness Roundtable to be held in August 2026 as a commitment of the Council’s *Homelessness Strategy – Everyone’s Business* ([Link 3](#)).
5. Should Council resolve to support the proposed motion, Administration will:
- 5.1. Organise a City Housing: Apartment and Complex-Living Round Table in early 2027 involving relevant stakeholders from both the public and private sectors per part 3 of the Motion.
- 5.2. Report back to Council on the outcomes and recommendations of the Roundtable which can inform future policy development and actions relating to the Housing Strategy, including the annual review of the Strategy.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Not applicable
Budget reallocation	This is a new activity and would require a new budget allocation and/or to be timed such that it can be managed within existing operating budgets and work programs. The approximate cost for a Roundtable event is \$6,000 to \$10,000 to cover costs such as speakers, venue arrangements, catering and technology (e.g. audio-visual).
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	The hosting of a Roundtable event requires a lead time of approximately 3 to 6 months to allow for research, venue arrangements, content curation, and connecting with proposed speakers and stakeholders.  Based on similar past Roundtable events, the approximate staff time includes up to 20 working days for two staff members, and up to 6 hours for each of the facilitators.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

- END OF REPORT -

## Deputy Lord Mayor, Councillor Noon - MoN - Torrens Lake Rehabilitation – Hydro2050™ Proposed Trial Program

Tuesday, 28 April 2026

**Council**

**Council Member**

Deputy Lord Mayor, Councillor  
Carmel Noon

Public

**Contact Officer:**

Tom McCready, Director City  
Infrastructure

## MOTION ON NOTICE

**Deputy Lord Mayor, Councillor Carmel Noon will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:**

‘That Council:

1. Acknowledges that Torrens Lake is a significant environmental, recreational, cultural and economic asset for the City of Adelaide, the State and up and down stream councils, and that its long-standing water quality issues have implications for public health, recreation, tourism, major events, nearby businesses and downstream environmental outcomes, with previous interventions delivering only limited or temporary results.
2. Notes that Hydro2050™ has approached Council in the form of an unsocialised proposal to consider the implementation of a trial program which would introduce newer water remediation technologies provided by Hydro2050™
3. Requests the Lord Mayor to write to the Minister for Climate, Environment and Water introducing Hydro2050™ to a relevant agency to assess the technology and suitability, its potential uses and pending the outcomes of a review consider a trial program within the Torrens Lake during spring or summer 2026/27.’

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## ADMINISTRATION COMMENT

1. Water quality issues within the Torrens Lake mainly occur during warmer weather periods (but are not limited to) and are typically as a result of a rainfall event, following an extended dry period, which can flush high levels of organic material from the urban catchment into the river system.
2. Should Council resolve to support the proposed motion, the Lord Mayor will write to the Minister for Climate, Environment and Water, providing the literature from the proponent with the purpose to seek a review of the proposed technology, evaluation of its benefits and assess potential uses within the Torrens Lake and / or other water bodies.
3. In addition, the Administration will write to the Torrens Lake Cyanobacteria Advisory Committee (TLCAC) to seek their advice and consideration on the proposed technology submitted by the proponent.
4. The purpose of the Torrens Lake Cyanobacteria Advisory Committee (TLCAC) is to advise SA Water if a managed flow release is required to control cyanobacterial growth in the Lake, to help them meet their obligation pursuant to a Section 6 directive of the *Public Corporations Act 1993*.
5. In making this decision, the TLCAC will take into consideration:
  - 5.1. The risk of cyanobacterial concentrations exceeding secondary contact concentrations given the forecasted weather conditions.

- 5.2. Consideration of the full range of government, industry and community perspectives of Lake closure and the impact of managed flow releases.
  - 5.3. Collaborative approaches that accommodate alternative points of view and focus on identifying agreed solutions.
6. The TLCAC is comprised of representatives from: Green Adelaide, SA Water, Environment Protection Authority, Coast Protection Board, Coast and Marine Branch (Department for Environment and Water), City of Adelaide and City of Charles Sturt.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	To be determined.
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Not applicable
Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Not applicable
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4 hours.

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- END OF REPORT -



## Councillor Martin - QoN - Rates New Developments

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Phillip Martin

Public

**Contact Officer:**  
Anthony Spartalis, Chief Operating Officer

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## QUESTION ON NOTICE

**Councillor Phillip Martin will ask the following Question on Notice:**

'Could the Administration advise the total dollar amount received from all categories of new developments so far this financial year and the dollar amount expected to be collected from the Central Market redevelopment in 26/27 and subsequently in the 27/28 financial year?'

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

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- END OF REPORT -

## Councillor Martin - QoN - Adelaide Fashion Week

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Phillip Martin

Public

**Contact Officer:**  
Anthony Spartalis, Chief Operating Officer

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## QUESTION ON NOTICE

**Councillor Phillip Martin will ask the following Question on Notice:**

'Could the Administration advise:

1. What the budget Council and AEDA have allocated to Adelaide Fashion Week in each of the past 3 financial years, the percentage of any decrease or increase and the quantum and percentage increase proposed for the 26/27 Draft Budget?
2. Why an external public relations entity was engaged by AEDA to undertake PR tasks for Adelaide Fashion Week in the 25/26 financial year, the number of occasions in the past three years on which an external contractor has been engaged for Adelaide Fashion Week, the number of tender processes that accompanied such engagements and the total budget amount allocated to the external provider/s?

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

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- END OF REPORT -

## Councillor Martin - QoN - Lohrman Street

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Phillip Martin

Public

**Contact Officer:**  
Tom McCready, Director City  
Infrastructure

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## QUESTION ON NOTICE

**Councillor Phillip Martin will ask the following Question on Notice:**

'At the meeting of Council on April 14th in answer to a question on notice about the completion or otherwise of motions on notice and without notice, the Administration advised in respect of the motion on notice of 11/11/25 works for Lohrman Street are being progressed. What are the specific solutions proposed and what is the most reasonable assessment of the timeframes for the completion of the works?'

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

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- END OF REPORT -

## Councillor Freeman - QoN - Resident Voice in Decision-Making

Tuesday, 28 April 2026  
Council

**Council Member**  
Councillor Eleanor Freeman

Public

**Contact Officer:**  
Anthony Spartalis, Chief Operating Officer

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## QUESTION ON NOTICE

**Councillor Eleanor Freeman will ask the following Question on Notice:**

'Can the Administration confirm and detail how a "resident voice" has been represented in the City of Adelaide's decision-making over the past 10-year period, including (but not limited to) resident representation within Council's:

- Committees, boards, subsidiaries or decision-making bodies
- Precinct groups or community groups
- Targeted forums, round-tables or events
- Dedicated roles within Council's organisational structure
- Regular performance reporting or service evaluation

In their response, can the Administration please distinguish between:

- Resident types (e.g. ratepaying owner-occupier/owner-investor, renting voter/non-voter)
- Dwelling types (e.g. detached/semi-detached house, unit, apartment/strata, student accommodation, community housing)?'

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

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- END OF REPORT -

## Exclusion of the Public

**Program Contact:**

Anthony Spartalis, Chief  
Operating Officer

**Approving Officer:**

Michael Sedgman, Chief  
Executive Officer

Public

## EXECUTIVE SUMMARY

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act), states that a Council may order that the public be excluded from attendance at a meeting if the Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.

It is the recommendation of the Chief Executive Officer that the public be excluded from this Council meeting for the consideration of information and matters contained in the Agenda.

For the following Committee Reports for Recommendation to Council seeking consideration in confidence

- 23** Confidential Recommendations of the Audit and Risk Committee – 17 April 2026 [section 90(3) (i) of the Act]
- 24** Confidential Recommendations of the City Finance and Governance Committee – 21 April 2026 [section 90(3) (b), (d) & (j) of the Act]
- 25** Confidential Recommendation of the Infrastructure and Public Works Committee – 21 April 2026 [section 90(3) (b) & (d) of the Act]

The Order to Exclude for Items 23, 24 and 25:

1. Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
  2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
  3. In addition, identifies for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
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## ORDER TO EXCLUDE FOR ITEM 23

### THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (i) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 28 April 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 23 [Confidential Recommendations of the Audit and Risk Committee – 17 April 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

Information relating to actual litigation, or litigation that the council or council committee believes on reasonable ground will take place, involving the council or an employee of the council.

This Item is confidential in nature because the report includes information on Council litigation.

The disclosure of information in this report could reasonably be expected to prejudice the outcome of Council's actual litigation.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 28 April 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 23 [Confidential Recommendations of the Audit and Risk Committee – 17 April 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(i) of the Act.

## ORDER TO EXCLUDE FOR ITEM 24

### THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (b), (d) & (j) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 28 April 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 24 [Confidential Recommendations of the City Finance and Governance Committee – 21 April 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

##### Recommendation 1 – Main Streets Delivery Options

The disclosure of certain information could reasonably prejudice the commercial position of the Council, the release of such information may confer a commercial advantage on a third party and severely prejudice the Council's ability to maximise opportunity for the benefit of the Council and the community in this matter and on balance would not be in the public interest to disclose. The disclosure of which would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the Council and the disclosure of which would, on balance, be contrary to the public interest

##### Recommendation 2 – Delegation to Award Contract (Salesforce Implementation Partner)

This Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to identify the proponent and to confer a commercial advantage on a person with whom the council is conducting business and prejudice the commercial position of the council, with the potential to confer a commercial advantage to a third party competitor of a person with whom the council is conducting business.

#### Public Interest

##### Recommendation 1 – Main Streets Delivery Options

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may result in release of information in relation to the proposed commercial deliberations of Council.

##### Recommendation 2 – Delegation to Award Contract (Salesforce Implementation Partner)

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may result in release of information prior to the finalisation of 'commercial in confidence' negotiation with the proponent and because the disclosure of Council's commercial position may severely prejudice Council's ability to discuss/participate

or influence a proposal for the benefit of the Council and the community in this matter and in relation to other contract negotiations.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 28 April 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 24 [Confidential Recommendations of the City Finance and Governance Committee – 21 April 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(b), (d) & (j) of the Act.

## ORDER TO EXCLUDE FOR ITEM 25

### THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (b) & (d) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 28 April 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 25 [Confidential Recommendation of the Infrastructure and Public Works Committee – 21 April 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

This Item is confidential as report contains information of a confidential nature (not being a trade secret). Its disclosure could reasonably be expected to identify the Selected Provider and to confer a commercial advantage on a party with whom Council is conducting business. Additionally, it could prejudice the commercial position of Council, with the potential to confer a commercial advantage to a third-party competitor of a person with whom Council is conducting business

#### Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances. Disclosing this information may result in the release of information prior to the finalisation of 'commercial in confidence' negotiation with the proponent. Furthermore, disclosure of Council's commercial position may severely prejudice Council's ability to discuss/participate or influence a proposal for the benefit of Council and the community in this matter and in relation to other contract negotiations.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 28 April 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 25 [Confidential Recommendation of the Infrastructure and Public Works Committee – 21 April 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (b) & (d) of the Act.
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## DISCUSSION

1. Section 90(1) of the *Local Government Act 1999 (SA)* (the Act) directs that a meeting of Council must be conducted in a place open to the public.
2. Section 90(2) of the Act, states that a Council may order that the public be excluded from attendance at a meeting if Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.
3. Section 90(3) of the Act prescribes the information and matters that a Council may order that the public be excluded from.
4. Section 90(4) of the Act, advises that in considering whether an order should be made to exclude the public under section 90(2) of the Act, it is irrelevant that discussion of a matter in public may -
  - (a) *cause embarrassment to the council or council committee concerned, or to members or employees of the council; or*
  - (b) *cause a loss of confidence in the council or council committee; or*
  - (c) *involve discussion of a matter that is controversial within the council area; or*
  - (d) *make the council susceptible to adverse criticism.*
5. Section 90(7) of the Act requires that an order to exclude the public:
  - 5.1 Identify the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
  - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
  - 5.3 In addition identify for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
6. Section 83(5) of the Act has been utilised to identify in the Agenda and on the Report for the meeting, that the following reports are submitted seeking consideration in confidence.
  - 6.1 Information contained in Item 23 – Confidential Recommendations of the Audit and Risk Committee – 17 April 2026
    - 6.1.1 Is subject to Existing Confidentiality Orders dated 17/4/2026.
    - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3)(i) of the Act
      - (i) information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council;
  - 6.2 Information contained in Item 24 – Confidential Recommendations of the City Finance and Governance Committee – 21 April 2026
    - 6.2.1 Is subject to Existing Confidentiality Orders dated 21/4/2026.
    - 6.2.2 The grounds utilised to request consideration in confidence is section 90(3)(b), (d) & (j) of the Act
      - (b) Information the disclosure of which—
        - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
        - (ii) would, on balance, be contrary to the public interest.
      - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which-
        - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
        - (ii) would, on balance, be contrary to the public interest;
      - (j) information the disclosure of which



- (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
  - (ii) would, on balance, be contrary to the public interest;
- 6.3 Information contained in Item 25 – Confidential Recommendation of the Infrastructure and Public Works Committee – 21 April 2026
  - 6.3.1 Is subject to an Existing Confidentiality Order dated 21/4/2026.
  - 6.3.2 The grounds utilised to request consideration in confidence is section 90(3) (b) & (d) of the Act
    - (b) Information the disclosure of which—
      - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
      - (ii) would, on balance, be contrary to the public interest.
    - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which-
      - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
      - (ii) would, on balance, be contrary to the public interest;

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## ATTACHMENTS

Nil

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